

HOW ETHICAL CODES FORM AMONG BIST SUSTAINABILITY INDEXED FIRMS*

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ABSTRACT

Nowadays, business ethics have gained significant attention in the related literature, even for managers and academics. Business ethics can be defined as a corporate way of acting or operating under a framework of what is right for the stakeholder in which lacks of ethical standards among industries generate a vitiating effect on the economic and behavioural balance of society. In the related literature, a business's ethics as well as its code of conduct is primarily associated with corporate governance principles and sustainable development issues. However, the type, format and context of a code of conduct have not been adequately analysed among firms where there are some legal regulations or obligations that exist within stock exchange markets or where corporate governance reports must be disclosed. In this scope, the aim of this study was to investigate the components and the context of the ethical codes of 15 Turkish firms that are indexed on the Borsa İstanbul (BIST) Sustainability Index. The findings show that Turkish firms are aware of ethical behaviours and are concerned about this issue. The scope of the ethical codes of the Turkish firms is primarily focused on protecting the firm and its assets but not society. Most code issues that are discussed consist of conflicts of interest followed by acceptance bribery, relationships with competitors and employee health and safety. Other detailed findings are also provided in the results section.

Keywords: Business Ethics, Ethic Codes, Corporate Governance, Sustainable Development

JEL Codes: G3, M48, M14, F3

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BIST SÜRDÜRÜLEBİLİRLİK ENDEKSİNDE YER ALAN FİRMALARIN ETİK KODLARINA NASIL YAPILANDIĞINA İLİŞKİN BİR ARAŞTIRMA

Öz

İş etiği ve etik kodlar son günlerde gerek yöneticiler gerekse akademisyenler tarafından ilgi duyulan bir konu başlığı haline gelmiştir. İş etiği kavramı, iş dünyasında etiğe uygun davranış biçiminin geliştirilmemesi durumunda yaşanacak toplumsal ve ekonomik dengesizlikler ve sorunlara vurgu yapılarak, işletmelerin aldıkları kararlarada, yürüttükleri faaliyetlerde paydaş faydasını ya da refahını dikkate alan çalışma biçimini belirleyen davranış kalıpları ya da standartları olarak tanımlanabilmektedir. İş etiği yazını incelediğinde kavramın ya da şirketlerin etik kodlarının kurumsal yönetim ilkeleri ve sürdürülebilirlik kavramları ile ilişkilendirilerek tanımlandığı görülmektedir. Bu kapsamda özellikle sermaye piyasaları düzenleme kurulları tarafından kurumsal yönetim uyum raporlarında, işletmelerden zorunluya da ihtiyari yükümlülük olarak etik kodların oluşturulması istenmekle birlikte, ilgili yazında şirketlerin oluşturdukları etik kodların biçimi ve içeriği hakkında yeterli sayıda çalışma bulunmamaktadır. Yazındaki bu kısıttan hareketle, bu çalışmada Borsa İstanbul (BIST) Sürdürülebilirlik Endeksinde yer alan 15 firmanın etik kodları içerik ve kapsam açısından incelenmiştir. Araştırma bulguları, Türk firmalarının etik ve etik davranış konularında farkındalıklarının olduğunu, ancak ilgili etik kodların toplumsal fayda yerine şirket varlıklarının ve itibarının korunması odağında yapılandığını göstermektedir. İncelenen etik kodlarda ağırlıklı olarak çıkar çatışması, rüşvet ve diğer ödemelerin kabulü, rakiplerle ilişkiler ve çalışan güvenliği ve sağlık gibi konu başlıklarının ön plana çıktığı tespit edilmiştir. Çalışma kapsamında elde edilen diğer bulgular, araştırmanın sonuç bölümünde detaylı olarak tartışılmaktadır.

Anahtar Sözcükler: İş Etiği, Etik Kodlar, Kurumsal Yönetim, Sürdürülebilirlik.

JEL Kodları: G3, M48, M14, F3

1. INTRODUCTION

Power and influence of a business in society is greater than ever before (Crone and Matten 2010, p. 9). Businesses are significant contributors to our society. Companies are the primary actor in economic growth in terms of production, providing employment, and paying taxes for economic growth. Conversely, with respect to economic crises and globalization issues, there is a lot of criticism of companies, especially with respect

to Multinational Companies (MNC) practices or actions that protect their own assets and welfare while achieving sustainable growth or profit. Critics and others have assumed that MNCs play a crucial role in globalization and social unfairness. In this scope, various violent protests have been staged at the World Economic Forum, The WTO, the IMF, and G8 meetings, and MNCs are accused of exploiting workers in undeveloped countries, destroying the environment and abusing their economic power.

In addition to activist groups criticizing companies, such as Enron and Arthur Anderson in the USA, the Parmalat and Adecco crisis in Europe are just the latest actors in the business drama that has forced companies to examine their financial transparency, their way of doing business and the ethical standards of their employees and managers.

In this scope, individuals and businesses are seeking more legitimate operations and widespread agreements on the need for standards with respect to social and ecological environments. In this sense, ethic codes or codes of conducts create a framework for companies to demonstrate the degree of consideration of social issues. Ethics codes are also assumed to represent a company's commitment to society with respect to social justice.

Since 1960 in the USA and 1980 in Europe, there have been many companies that have established codes of conduct to demonstrate their awareness and responsibility to society based on ethical behaviour. Also, in some circumstances, as a condition of doing business, corporations are required to have a code of ethics. In 2002, the Sarbanes-Oxley Act further bolstered the importance of codes of conduct by requiring public companies to have a code of conduct for top executives (and, if they did not have one, to explain why).

Then, in 2003, both the New York Stock Exchange and the Nasdaq required listed companies to adopt and disclose a "code of business conduct and ethics" that applied to all employees and directors (Verschoor 2002, p. 24). Additionally, other stock markets, such as the Australian and Tokyo stock exchange, recommended that listed companies publish ethical codes.

Currently, in Turkey, a code of conduct is a very new topic for Turkish companies. In 1992, the Turkish Industry and Business Association (TUSIAD) published a report on the "code of conduct," and this paper primarily covered subjects such as "what is business ethics?" and "why it is important for the business world?" and gave a brief guide for developing ethical codes. In 1995, The Turkish Industry and Business Association expects its members and institutions to act in accordance with these ethical principles and rules with the individuals and institutions they are conducting business with: society, their customers, suppliers, partners and employees (<http://>

www.tusiad.org.tr/tusiad/ethics/business-ethics/). Also, the Capital Market Board of Turkey (SPK) has established some communiqués that are not directly linked to a code of conduct but indirectly mention the significance of a code of ethics in the corporate governance report disclosures based on the OECD's guidelines, which state that corporations have an obligation to contribute to the economic, social and environmental progress of the communities in which they operate.

In related literature authors mentioned that organization's code of conduct plays an important role or function in developing ethical behaviour both inside and outside the organization (Ford and Richardson 1994, pp 205-210). As also some authors have reported that employees of firms that have a code of conduct in which they see themselves as more ethical than members of other firms that do not have a code of conduct (Adams, Tashchian & Shore 2001, p. 204, Somers 2001, p. 10, Schwartz 2001, 2004, Ferrel and Skinner 1988, p. 108, Trevino, Butterfield & McCabe 1998, p. 470). Hence to having code of conduct give signals to others that firms have social and ethical considering society as a good citizen. On the other hand while examining researches which are concerning content of the ethical codes showed that business's ethical standards and resulting ethical behavioural conduct is grounded in the unique characteristics of each national culture (Stajkovic and Luthan 1997, p. 19) hence the content of the ethical codes are different across countries and regions. For example British and European codes discussed government and customer relations less than American codes (Langlois and Schelgelmilch 1990, pp. 522-533) as also European codes focus on environmental issues than American codes (Kaptein 2004, p. 29). In their study Singh et al. (2005), reported that Swedish codes were found to be very different from Australian and Canadian codes especially with respect to regulatory issues.

However while reviewing Turkish literature one could not find any comparative research about content of ethical codes of Turkish firm and benchmark them to foreign ones. Thus the limitation of Turkish literature, the aim of this study is to investigate and make contributions to the content of Turkish firms' codes of conduct, which may even be applicable to managers and academics, concerning the scope and content of business ethics in Turkey.

2. BUSINESS ETHICS AND CODES OF CONDUCT

Ethics has its origin is in the field of philosophy. However, ethics and ethical codes are becoming a matter mostly related with business scandals since the beginning of the 1990. Since this date, ethics and ethical codes have garnered interest from a wide range of academics. A related rese-

arch concept is primarily associated with corporate social responsibility, corporate governance and sustainable development issues. Authors have mentioned that corporations orient themselves for long-term sustainable growth and social approval rather than having a short-term orientation. This perspective makes the decision-making process more complicated and more complex than before. Therefore, corporations and businessmen have universally accepted standards for doing business. In this framework, ethical codes provide schemes for organizations to act in widely accepted behaviours concerning economic, ethical, legal and philanthropic issues (Carroll 1991, p.40, Schwartz and Carroll 2003, p. 510). In OECD's report, which is consistent with the Codes of Corporate Conduct, voluntary efforts to define and implement appropriate standards for business conduct constitute one of the more prominent managerial developments in recent years. Such codes are voluntary expressions of commitment that are made by an organization to influence or control behaviour for the benefit of the organization itself and for the communities in which it operates (Mathews, 1987). In this scope, ethical codes often represent the first step in a process of improving the management process in support of legal and ethical compliance (OECD Working papers on International Investments 2001/03, p.3).

Business ethics focus on ethical issues that are raised in the commercial realm, such as fairness and justice (Carroll and Buchholtz, 2006, p. 21). In this scope, a code of ethics consists of moral standards that help guide employee or corporate behaviour (Stevens, 1994, p.65, Schwartz 2001, p. 248). Therefore, a code of ethics is a major vehicle for stating ethical principles, Stevens mentioned that a code of ethics should contain normative guidelines for desired behaviour (Stevens 1994, p. 64). Carroll identified ethical responsibilities as any activities or practices that are expected or prohibited by members of society and are standards or norms that protect the moral rights of consumers, employees, shareholders and the community, although not codified into law (Carroll, 1991, p.41). Kaptein (2004) states that a code clarifies the objectives the company pursues, the norms and values it upholds and what it can be held accountable for by society (p. 13).

According to social-cognitive theory, an individual's ethical decisions or ethical standards are influenced by three main factors: institutional factors, such as ethical rules in the working environment; personal factors, such as the moral development of an individual; and organizational factors, such as existing codes of conduct and ethical cultures (Stajkovic and Luthans 1997, p. 18, Leo, Ferrell & Mansfield, 2000, p. 190). In this scope and organization's code of conduct plays an important role or func-

tion in developing ethical behaviour both inside and outside the organization (Ford & Richardson 1994, p. 200). An ethical principle (as this study assumed these principles to be the code of conduct of an organization) is a statement concerning the conduct or state of being that is required for the fulfilment of a value or expectation of society, stakeholder and others. These statements link the value with a general mode of action. Therefore, researchers have discovered a lot of evidence between the ethical performance of organizations and their strategies, governance, financial performance and so on.

Some authors have reported that employees of firms that have a code of conduct in which they see themselves as more ethical than members of other firms that do not have a code of conduct (Stevens 2008, Adams et al., 2001, p. 204, Somers 2001, p. 10, Schwartz 2001, 2004, Ferrel and Skinner 1988, p. 108, Trevino et al., 1998). Conversely, some studies have mentioned that ethical codes did not have any role with respect to the attitudes and behaviour of employees (Cleek and Leonard, 1998, p. 619). For example, Marnburg (2000, p. 208) studied 442 Norwegian professionals and showed that ethical codes had no effect on their attitudes towards ethics. The studies of Snell and Herndon (2000, p. 510) which is implementing in Hong Kong as also Healy and Iles (2002, p. 117) studies are reported there isn't any positive correlation between ethical codes and employee's behaviour. Therefore, existing of codes of conduct did not guarantee ethical behaviour. The effects of an ethical code are intangible, on the other hand they have interplay role between the internal and external control mechanisms of a company (Somers 2001, p. 186 Stevens 2008, p. 65, Stevens 2009, p. 16).

In addition to the several definitions and functions or dysfunction of ethical codes, an ethical code is postulated as a normative direction or drawn behavioural framework for a company's managers and employees that is approved by a company for use while doing business. In this sense, ethical codes are assumed to be essential issues or instruments for organizations to control the behaviour of employees and managers to achieve social and legal approval in society. Because corporations are held legally accountable for the actions of their employees (Stevens 1994, p. 64) (remember Enron and Lehman Brothers corporate bankruptcy cases), hence existing ethical codes inform and to give guaranty stakeholders as to what the values or obligations of the corporation are while doing business.

3. RELATIONSHIP BETWEEN BUSINESS ETHICS, CORPORATE GOVERNANCE AND SUSTAINABILITY

Since 1990, ethical responsibilities or business ethics have primarily been

discussed with other hot topics, such as corporate social responsibility, corporate governance and sustainable development. The globalization of markets and the effect of financial crises on developed and undeveloped economies generate the need for core principles that are universally and sustainably applicable and transcend differences in laws and cultures. After the declaration of OECD's corporate governance principles, to comply, corporate governance rules have included the main issues of economic growth and have, therefore, created and included ethical codes as part of the main principles of the corporate governance, such as transparency, accountability, responsibility, and fairness. Other evidence of the growing importance of the corporate codes of ethics is the improved ethical literacy of senior managers, which has been formed by social pressures from activist groups, international commissions, community-oriented academic publications and governments regulations (Crone and Matten 2010, pp 10-25, Carroll 1991, pp. 39-46). In this scope, ethical codes are assumed to be the main instruments for corporations to enhance international and legal legitimacy in societies as well as in stock markets.

3.1. Sustainability And Ethical Codes

There are environmental (pollution), social (erosion of local cultures) and economic (crises and unfair income distribution within society) problems with globalization. Considerable research has been undertaken to address and investigate the role that companies, especially multinational companies (MNCs), have with respect to these problems, and researchers and activist groups are seeking new responsibilities or control mechanisms for companies to reduce their damage to society. In this framework, sustainability and sustainable development issues create a framework for academics and companies. Sustainability has become a significant issue with respect to the natural environment. However, currently, it is synonymous with sustainable development. There are several definitions of sustainability and sustainable development with the most common definition authored by the World Commission on Environment and Development in 1987. Sustainable development is development that meets the needs of the present without compromising the ability of future generations to meet their own needs (42/187. United Nations, Report of the World Commission on Environment and Development, 11 December 1987) and is concerned with the effects of actions taken in the present have on the options available in the future (Aras and Crowther 2008, p.280).

Sustainability refers to the long-term maintenance of systems according to environmental, economic and social considerations. The triple bottom line represents the idea that a business does not have just one single goal, which is economic value, but that it has an extended goal that necessitates

tes adding environmental and social value as well (Elkington 1998, p. 48-50). From this perspective, the economic dimension or the bottom line of sustainability focuses on financial health, which assumes that corporations are only sustainable when they pay taxes to the public, adequate prices to their suppliers, adequate wages to their employees, interest to creditors and dividends to shareholders. Conversely, the environmental dimension focuses on environmental protection (resource exploitation, emissions and environmental damages and risks, renewable resources in which the social perspective of sustainability is a focus with respect to social justice or social improvements) (Wheeler and Elkington 2001, pp. 4-10, Jordan and Lenschow 2008). In this scope, business ethics or a corporation's code of conduct framework primarily overlaps with the social perspective of sustainable development. Organizations have two main roles in social justice. The internal role, or internal social improvement role, is primarily related to employee privacy, working conditions, education, human rights, discrimination issues, which are topics typically discussed in human resources policies. The external role, or global social justice provider role, is related to corporate citizenship roles, such as social responsibilities when leading cross-border collaborations with other institutions, companies and governments with respect to gender equality, child morality, economic and social growth, etc. (GRI G4 Guidlines Part 1 Reporting Principles and Standards Disclosures, Steurer, Langer, Konrad & Martinuzzi, 2005, pp. 263-270). In this scope, ethical codes clarify the objectives the company pursues, the norms and values it upholds and what it can be held accountable for by society (Kaptein 2004, p.13). In this framework, existing ethical codes illustrate the firm's objectives or are assumed as commitments for improving social justice.

3.2. Corporate Governance And Ethical Codes

Corporate failures and managerial misconducts in the last century highlight the need for organizations to pay attention to corporate governance practices. Organizational governance is concerned with the process by which organizations are directed, controlled and held accountable and must be balanced by various stakeholders or by society (Bonn and Fisher 2005, pp. 730-732). Corporate governance refers to how a corporation is governed. The OECD defined organizational governance as "the system by which business corporations are directed and controlled" (OECD Principles of Corporate Governance 2004). The OECD corporate governance structure specifies the distributions of rights and responsibilities among different participants, such as the board, managers, stakeholders and other shareholders. From this definition, fairness, transparency, accountability and social responsibility are reference mechanisms or main principles that are

used to govern institutions (Arjoon 2005, p 344). Corporate Governance is concerned with maintaining balance between economic and social goals and between individual and communal goals. The corporate governance framework is there to encourage the efficient use of resources and to require accountability for the stewardship of those resources as well. The aim is to align as closely as possible with the interests of individuals, corporations and society (Sir Adrian Cadbury in 'Global Corporate Governance Forum', World Bank, 2000).

Corporate governance is concerned with how companies are directed and controlled. In this scope, corporate governance tends to refer to the principles raised in the following three documents released since 1990: The Cadbury Report (UK, 1992), the Principles of Corporate Governance (OECD, 1998 and 2004), and the Sarbanes-Oxley Act of 2002 (US, 2002). The principles are intended to help policy makers evaluate and improve the legal, regulatory, and institutional framework for corporate governance with the purpose of supporting support economic efficiency, sustainable growth and financial stability (G20/OECD Principles of Corporate Governance OECD Report to G20 Finance Ministers and Central Bank Governors, September 2015). These principles present schemes for encouraging efficient organizational development based on sub-sections that address the rights and equitable treatment of shareholders, the recognized interests of other stakeholders, the roles and responsibilities of the board, and the disclosure and transparency of a firm's financial as well as non-financial reports to all investors and other shareholders.

The link between ethical behaviour and corporate governance is directly identified in the OECD principles of Corporate Governance (2015). In the OECD governance principles, the board should apply high ethical standards. The board should consider the interests of the stakeholders (Dominguea, Alvarez & Sanchez, 2009, pp. 188-190). The board should be encouraged by laws and/or principles that protect share- and stockholders and representative bodies and that these parties should receive confidential and direct access to an independent member of the board, who is often a member of an audit or an ethics committee. Therefore, firms have to form ethical codes based on the rights of the stakeholder (G20/OECD Principles of Corporate Governance OECD Report to G20 Finance Ministers and Central Bank Governors, September 2015, p. 37).

In the Turkish literature, corporate governance was first mentioned in "Corporate Governance: The Best Practice Code" in 2001, which was published by the Turkish Industry and Business Association (TUSIAD) and was formed based on OECD corporate governance principles. This guideline consists of two sections in which the first section consists of the follo-

wing principles: I) maintaining an efficient legal and regulatory framework for state owned enterprises; II) having the state as the employer; III) ensuring shareholders are subject to fair treatment; IV) fostering relations with the stakeholders; V) maintaining transparency and providing explanations to the public; and VI) holding the board of directors of state owned enterprises responsible for their decisions. In the second section of the guide, explanations are made regarding the principles stated in the first section (TUSIAD Comments on Revised OECD Corporate Governance Principles, 2014). Following this study, the Capital Market Board of Turkey (SPK) established its own corporate governance principles in 2003. The Capital Markets Board's corporate governance principles are based on the "implement or explain" mentality, and the disclosure of the governance report is only recommended for listed companies. After this study, most of the listed companies announced their corporate governance compliance statement in their annual reports. In a rapid positive reaction to these principles, the Istanbul Stock Exchange established its own Corporate Governance Index (XKURY) in 2008. After the publication of the "Determination and Implementation of the Principles of Corporate Management" (Serial No. IV 56 published by SPK in the Official Gazette No. 28158 dated 30 December 2011), there has been a legal obligation for listed companies in Turkey to disclose their corporate governance compliance reports due to similar stock exchange markets regulations all over the world, such as the New York Stock Exchange, the Australian Securities Exchange, and so on.

Ethical codes and corporate governance linkage emerge primarily on sub-sections of the firm's governance compliance report. In the Turkish corporate governance reporting system, a corporate governance principles compliance report consists of 4 sections, which include the shareholders, public disclosure and transparency, stakeholders and board of directors, and has 27 sub-sections or sub-issues (SPK 2012). Social responsibilities and ethical codes are discussed in the stakeholders' issues section. In the social responsibilities sub-section, firms have to give information about their activities concerning the environment, region and the public (supported/pioneered social training, social studies towards the people in the region etc.). Also, in sub-section 25, firms have to identify whether ethical rules for the company and the employees have been established by the board of directors. If rules have not been established, reasons for not establishing the rules and whether ethical rules have been disclosed to employees and to the public within disclosure policies must be given. In this scope, the existence of ethical codes is partly a regulation in corporate governance reporting disclosure in Turkey.

4. AIM AND SAMPLE

Based on the new applications of the Turkish Stock Exchange market, the aim of this study was to investigate the content of Turkish firms' codes of conduct and to test the linkage between corporate governance and ethical codes. This study consisted of 15 firms that are indexed in the BIST Sustainability Index. The BIST Sustainability Index was completed and was announced on 4 November 2014. The aim of this index is to create an instrument that allows investors to select and invest in companies that adopt principles of sustainability, corporate governance and risk management. Indexed companies are evaluated by EIRIS within the criteria of policy and activities in areas of environment, biodiversity, and climate change, structure of management, countering bribery, human rights and supply chain. Based on the theoretical and empirical structure of this index, the 15 indexed firms were assumed to have awareness of social justices and ethical integration.

5. MATERIALS AND METHODS

This study investigated the code of ethics according to a scheme derived from the techniques outlined in Wood (2000), Singh (2006), Svenson et al. (2006), Singh et al. (2005) and Lefebvre and Singh (1992). In the reference studies, the authors used 61-64 items to analyse codes of conduct; however, in this study, we used 32 items because initial content analysis showed that Turkish firms' ethical codes included only 32 main titles while comparing with foreign ones. Thus this study investigates ethical codes with 20 items used to analyse the main titles covered with in the codes of conduct, such as conflicts of interest, insider trading information, divulging trade secrets, bribes or payments to the government, etc.; six items were used to investigate compliance or enforcement procedures; the last 4 items were used to investigate penalties for breaching codes; and, finally, 2 items were added for general code of conduct format questions. To evaluate these items, the following 3-point scale was used: not discussed, discussed (less) and discussed in detail. We used this 3-point rating scale to assess the ethical codes as 1 value for not discussed items, 2 value for less discussed like mentioned just for 2 or 3 sentences and given 3 value for well discussed items such as mentioned more than 4 sentences.

6. ANALYSIS AND RESULTS

The descriptive statistics of the samples based on industry, accessibility of the firms' official web page, corporate governance rating score of year 2014 and the firms' code of conduct pages numbers are shown in Table 1.

Table-1: Corporations by Industry. Page Numbers of Code of Conducts and Corporate Governance Rating Score

Company	Sectors	Existing And Accessibility Of Ethical Codes	Page Number Of Codes	Corporate Governance Rating Score (2014)
AKBANK T.A.Ş	Banking (Finance and/or Insurance)	Accessibility on webpage	20 page (pdf)	9.21
ARÇELİK A.Ş	Manufacturing	Accessibility on webpage	9 page (pdf)	9.41
ASELSAN E.S.T.AŞ	Manufacturing	Accessibility on webpage	1 web page (2 word page)	9.09
T.GARANTİ BANKASI A.Ş	Banking (Finance and/or Insurance)	Accessibility on webpage	16 page (pdf)	9.14
KOÇ HOLDİNG A.Ş*	Manufacturing	Accessibility on webpage	16 page (pdf)	-
MİGROS TİCARET A.Ş	Retail sale	Accessibility on webpage	1 web page (2 word page)	-
PETKİM PETROKİMYA HOLDİNG A.Ş	Energy	Accessibility on webpage	8 page (pdf)	9.01
HACI ÖNER SABANCI HOLDİNG A.Ş	Manufacturing	Accessibility on webpage	10 page (pdf)	-
TAV HAVALİMANLARI HOLDİNG A.Ş	Transportation	Accessibility on webpage	1 web page (2 word page)	9.41
TURKCELL İLETİŞİM HİZMETLERİ A.Ş	Communication services	Accessibility on webpage	1 web page (3 word page)	-
TOFAŞ TÜRK OTOMOBİL FABRİKASI A.Ş	Manufacturing	Accessibility on webpage	11 page (pdf)	9.01
TELEKOM	Communication	Accessibility on webpage	4 page pdf	8.72
TÜPRAŞ-TÜRKİYE PETROL RAFİNELERİ A.Ş	Energy	Accessibility on webpage	4 page (pdf)	9.28
T.VAKIFLAR BANKASI T.A.O	Banking (Finance and/or Insurance)	Accessibility on webpage	7 page (pdf)	9.4
YAPI VE KREDİ BANKASI A.Ş	Banking (Finance and/or Insurance)	Accessibility on webpage	13 page (pdf)	9.25

* Koç and Sabancı Holdings are parent companies hence they do not have sole corporate governance rating score beside this their subsidiaries have different scores.

As shown in Table 1. The indexed firms trade primarily as financial and manufacturing industries (4 of them are in the banking sector, 5 of them are manufacturing and 2 firms were in the energy sector, such as the oil/petrol industry), While reviewing the existence and accessibility of codes of conduct, our research sections showed that all of the 15 firms had ethics codes, and those codes could be reached on the firm's official website under the investors relations link or the corporate governance sub-link, Ho-

however, their format and content were different from each other, As observed from the table, the length of the ethical code documents based on the number of pages is different. Comparing firms code of conducts based on page number will be seen as very basic analysis as also results would not given extended data. On the other hand some sort of global companies like Google have several sub-links on their official web pages for their code of conducts (<https://investor.google.com/corporate/code-of-conduct.html>) as also Coca Cola have 40 pages of code of conducts which is also available with 22 other languages (<http://www.coca-colacompany.com/investors/code-of-business-conduct/>). Hence it was assumed that page number of code of conducts will be given general information for the content of the firms' code of conduct scopes. Besides this assumption our analysis showed that the most complicated and comprehensive code was 20 pages long and was published by Akbank; this is followed by the other banks, Conversely, firms such as Tüccell, Migros, Aselsan, and Tav Havalimanları only had one or two pages of ethical codes, Our initial analysis based on page number found the content of these codes to be very basic and very shallow when compared with the codes of other firms based on page number alone.

In this framework, we carried out a further analysis step and performed a spearman correlation test to investigate the corporate governance and code of conduct interactions of the Turkish firms based on a theoretical linkage between corporate governance and ethics. As observed in the table, most of the firm's corporate governance ratings scores were greater than 9,09 except for Türktelekom (which scored 8,72). These scores give information about a firm's performance or sensitivity with respect to corporate governance issues. However, while performing a correlation analysis between the governance rating score and the number of code of conduct pages, we could not find any statistically significant correlation between the variables (Table 2). Hence this analysis showed that Turkish Firms did not give importance to their code of conduct scope while comparing corporate governance issues. Where Companies have obligations to disclose their ethical codes based on regulations of OECD principles as also in Turkish Corporate governance principles compliance report. This result makes us think that Turkish firms only disclose their ethical codes just to reach the rules rather than considering society.

Table-2: Spearman's Correlations Results

Correlations		Corporate governance, ratings core	Page number of code of conducts
Pearson correlation	Corporate governance, rating score	1.000	.115
	Page number of code of conducts	.115	1.000
Spearman's Rho Coreelation coefficient	Corporate governance, rating score	1.000	.066
	Page number of code of conducts	.066	1.000

The content from the 15 Turkish corporate codes of ethics were comprehensively analysed using the following 3 categories: the main titles covered in the code of conduct, the enforcement procedures and the penalties for breaching the code. Content analysis results from the first stage, which addressed conduct on behalf of the firm and conduct against the firm, are given in Table 3.

Table-3: Content Analysis Results of Code of Conducts

Main titles of Codes N= 15	%		%
conflict of interest	100	relation to stakeholder	40
Acceptance of bribes, kickbacks, gift/entertainment	86.7	Environmental affairs	53.33
Insider trading information	73.33	Relations with competitors	73.33
Divulging trade secrets/proprietary information	73.33	Employee policies/HR policies	60
Relations with employees-health, safety	66.67	expected employee behavior	66.67
Payments or political contributions to political activities	46.67	Giving of bribes, kickbacks, gifts/entertainment	73.33
Relations with consumers	80	Legal responsibility-legitimately behaviour	60
Relations with investors	40	Civic and Community affairs	26.67
relation with governments agencies	46.67	mobing and discrimination	13.33

Relations with customers/suppliers	73.33	Global compact/Universal Declaration of Human Rights	13.33
Need to maintain corporation's good reputation**	53.3	Letter/Introductory remarks from the President/CEO/Chairperson of the Board	13.33

** Additional general informations about sections of code of conducts

As you seen on Table 3, all 15 Turkish firms which are indexed in Turkish Sustainability Index, mentioned about Conflict of interest. Our rating analysis showed that only 5 firm gives brief or less information about this item like two or three sentences however other 10 firms give detailed informations what is conflict of interest and what is firms expectations about this issue. In this scope Turkish firms ethical codes mostly focus on acceptance of bribes, kickbacks, gifts and entertainment attendance regulations (86,7%-13 firm) which is followed by relation with consumers (80%) insider trading information (73.33%), Divulging trade secrets/proprietary information (73,3%), relation with competitors and giving of bribes, kickbacks, gifts/entertainment (73.33%). While examining less mentioned subject of code of conduct is Acceptance of Global compact (13.33%), Mobing and discrimination (13.33%) as also very few of codes included letter from ceo which is consist of aim of the codes.

In section 2, we attempted to analyse a firm's formal procedure to enforce the internalization of ethical behaviour among employees. We used 6 parameters to investigate the ethical compliance or enforcement procedures of the Turkish firms. The findings are given in Table 4.

Table -4: Content analysis Results of Compliance /Enforcement Procedures of the Firms

Compliance/Enforcement procedures	%
Formal channels of compliant /call center for peach	53.33
Read and understand affidavit /statement of compliance	33.33
Ethical committee/internal watchdog committee	53.33
Supervisor surveillance /Senior management role models	86.67
Protection of whistleblowers	33.33
Ethical training	20.00

As it followed on Table 4, Turkish firm's most preferential enforcement or compliance system to ensure ethical behaviour is supervisor's surveillance (86.67 %) which is followed by ethical com

mittee (53.33 %) and ethical call centers. This result is similar with Singh (2006, pp 23-27) findings which is implementing on 80 Canadian firms in year 1993 and 2003. Author reported that 69 percentage (in 2003) and 69.3 percentage (in 1993) of the Canadian firm mentioned about supervisors surveillance role in their ethical codes. However in this study only 3 firms mentioned about ethical training programs where on related literature authors mentioned that ethical training programs is important stage in ethic management thus one can not judge without given any information about what is expected from him (Leo et.al 2000, p. 190, Valentine 2009, p. 230, Rottigand Heischmidt 2007, pp 6-30). However our results showed that Turkish firms did not consider this issue.

In last section, we identified the formal procedures that were given in the ethical codes for penalties when the codes were violated. (Table 5) Our results indicate that approximately half of the firms mentioned about cessation of employment (46.67 %) if they found any action about breaching ethical codes where only 6 Turkish firms write that they will start legal action (40 %) where some of them refer verbal warning.

Table- 5: Content Analysis Results of Penalties of Codes

PENALTY OR BREACHING CODES	(%)
verbal warning	13.33
legal action	40
demotion	0
cessation of employment	46,67

7. CONCLUSION

The main aim of this study was to investigate the content of the Turkish firm's codes of conduct to determine the ethical scope of Turkish firms, to fill the gap in business ethics in the limited Turkish literature and to provide a guideline for organizations to establish their codes of conduct. Our content analyses demonstrated that Turkish firms have awareness of ethical behaviours and are concerned with this issue. However, we could not determine how they develop their ethical codes or the reasons why these codes matter for the respective organizations. In short, the scope of the ethical codes of a Turkish firm is primarily focused or concentrated on protecting the firm and its assets not society. Stajkovic and Luthan (1997) noted that the analysis of a business's ethical standards and resulting ethical behavioural conduct is grounded in the unique characteristics of each national culture (p. 19). Therefore, the content of ethical codes will be different based on institutional factors, individual factors and organizational factors. Ethical codes and the content of the ethical codes are different across countries and continents. Langlois and Schelgelmilch's study of codes from England,

France, Germany and the U.S, revealed that British and European codes discussed government and customer relations less frequently than American codes (1990, pp. 522-533). Kaptein's study (2004, p. 27) identified content differences among European, Asian and North American codes. He noted that European codes focused far more on the environment than American codes, and honesty was a more significant issue with Americans. Sixty-four per cent of American codes mentioned honesty compared with 45 % of European codes and 38 % of Asian codes, but fairness was mentioned more frequently in European and Asian codes. Singh et al., (2005, pp. 92-105) reported that Swedish codes were found to be very different from Australian and Canadian codes especially with respect to regulatory issues. Swedish codes are also less regulatory than Australian and Canadian codes. These studies demonstrate the differences between codes of conducts. Additionally, the findings of this research show that codes of conduct from Turkish firms are different compared with foreign codes. For example, codes of conduct from the Turkish firms did not refer to any laws or external control mechanism in enforcement procedures compared with foreign codes of conduct. Only 2 of the codes mentioned the assignment and acceptance of the Global Compact Principles from the United Nations.

In addition to the differences in the codes of conduct from the Turkish firms, this study had some comparative findings with respect to the content of the ethical codes of the Turkish firms. Our analysis showed that, in parent companies and subsidiary firms (such as Koç holdings and one of its subsidiaries Tupaş), the ethical codes were more detailed (see, for example, the number of pages) and comprehensive; conversely, sole enterprises used more overview, which implied that they were attempting to parry the issues. All the Turkish firms have regulations and mentioned conflicts of interest (100 %), but not all mentioned acceptance of bribery (87 %), giving bribes (73,3 %), relations with consumers (73,3 %) and employee health and safety (67 %). These findings are parallel with foreign related researches findings. Singh (2006, pp. 19-22), Singht et al (2005, pp.93-102) and Wood (2000, pp. 290-295) reported that most of the American, Canadian and Australian firms place conflict of interest (percentage spread out between, 95-73 %), acceptance and given bribes/ kickbacks (82.7-68 %), insiders trading (72- 43.1 %), divulging trade secrets (81.3-45.1 %) and employee health and security (62-32.1 %) in their code of conducts however relation with consumers is less discussed issues in foreign firms.

It was surprised and interested in the findings that some firms (13,3 %) mentioned "mobbing and discrimination" regulations in their ethical

codes where foreign studies (firms) did not focus on this as a parameter (Singh 2006; Singh et.al 2005; Wood 2000). Thirty-three per cent of the firms had a statement of ethical compliance, want their employees to sign this statement and mentioned charging them based on this statement.

While reviewing the compliance procedures of the firms, firms were observed as not having adequate compliance procedures to monitor employee ethical integration behaviour. Half of the firms had formal ethical complaint channels (ethics lines or ethical warning calls) as well as ethical committees (53,3 %); however, only 2 firms gave the names and connection numbers of the ethical committee members. Most of the firms (87%) suggest employees go to their supervisor for ethical advice. We could say that these firms delegate their ethical control to supervisors. Supervisors are characterized as the ethical guard. Turkish firms did not mention independent auditors or other external control mechanisms as part of their enforcement system. Some firms mentioned an auditing office or a board of directors for ethical control.

The most preferential disciplinary action for employees of a Turkish firm breaching an ethics code was to begin legal procedures (40%) or to fire the employee (47%). The Turkish firms less mention verbal warnings did not mention demotion as an action for breaching ethical codes as observed in foreign studies (Wood 2000, Singh 2006, Svensson, Wood, & Callaghan, 2006, Singh, et, al 2005, Lefebvre and Singh 1992). Thirty-three per cent of the firms guaranteed protection for whistle blowers, which is very low. Therefore, we thought that whistleblowing systems or ethical complaint centres could not work without whistle blower protection regulations. Firms cannot provide unethical behaviour warning systems without protection for whistle blowers. Another weak feature of the firms is ethical training. Even from a theoretical or practical perspective, the researchers' belief that one cannot judge unethical behaviour without any education or training and one cannot be a judge without awareness of corporate ethical values or parameters. Therefore, companies must be active work in ethics training programmes for its members. Based on our sample, only 20 % of the firms mentioned ethics training programmes (3 firms). This study has some limitations, such as the research consisted of a very small sample size (just 15 firms). This limitation should be kept in mind while interpreting the findings of this study. Despite this sample size limitation, the findings of this research contribute to the Turkish literature as we could not find any research in the related literature within this scope.

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