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Determination of Accommodation Tax Spending Areas Using the SWARA Method*

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Abstract

The allocation of revenue generated from the accommodation tax, which has recently been introduced in Türkiye, has not been specified within the framework of the law. In this context, the aim of the research is to determine the spending areas and establish priority ranking for the tax collected from tourists. In this regard, data was collected using a survey form consisting of 20 criteria and analyzed using the SWARA method. Upon examining the research findings, the highest average criteria for allocation are financing activities, improving infrastructure and superstructure services, preserving and restoring natural and cultural heritage sites, investing in destination marketing efforts, maintaining museums, and creating recreation activity areas. The lowest average criteria, on the other hand, include supporting projects for refugee integration, providing holiday support to disadvantaged groups, and offering campaigns for public transportation services. As a result of the research, participants indicated that the tax revenue should be allocated to creating permanent structures, restoration and maintenance efforts, and areas related to destination marketing rather than campaigns, projects, or aids that would directly benefit tourists, local residents, or refugees.

Keywords: Tourist tax, Accommodation tax, Spending areas, SWARA.

^{*} Ethics Committee Approval of this study has been taken from Harran University Social and Human Sciences Ethics Committee with decision number 2024/48 and dated 09.01.2024.

1. Introduction

Accommodation tax, which is a part of tourism taxes, is defined as a "special and typically regional type of tax collected per night from temporary staying tourists and paid to the accommodation establishment at check-out" (Göktaş, 2020: 38). Although the purpose of collecting the tax is the same, this type of tax is also referred to in the literature as city tax (Cetin, 2014), hotel room tax (Lusiana et al., 2021), tourist tax (Mills et al., 2019), and bed tax (Arguea & Hawkins, 2015). Since this tax type is called accommodation tax in Türkiye, the term "accommodation tax" is used in this study as a concept.

In recent times, many central governments in various countries have been striving to provide new financial support for the costs of living associated with tourism, which include environmental, socio-cultural, and economic factors (municipal services, environmental pollution, pressures and disturbances on natural and cultural areas, public health, air pollution, water quality, traffic issues, agricultural areas, etc.) (Sunlu, 2003; Wong, 2004; Buckley, 2011; GhulamRabbany et al., 2013; Gazta, 2018). This financial support has started manifesting in various taxes, including accommodation tax. By incorporating accommodation tax into these taxes, a new financial support mechanism has been established to cover the costs related to tourism investments, social services, infrastructure, and the environment (Aguilo et al., 2005; Gago et al., 2006; Kato et al., 2011). In this regard, accommodation tax has become increasingly important for countries.

In recent years, there has been an increase in the number of countries that levy accommodation taxes. With this increase, some countries have chosen a different policy by preferring to impose accommodation taxes on non-citizens (Jensen & Wanhill, 2002; Lee, 2014). Furthermore, it is argued that by shifting the tax burden onto non-citizens, accommodation taxes have increased welfare and are more efficient and fairer than tax revenues from other sectors (Gooroochurn & Sinclair, 2005). In Türkiye, local residents and tourists must pay this tax. Despite resistance from tourism establishments, especially in Türkiye, many studies indicate that the imposition of this tax does not lead to a decrease in demand or tourism revenues (Bonham & Gangnes, 1996; Biagi et al., 2017; Lopez et al., 2018; Mills et al., 2019).

In many countries, the allocation of revenues generated from accommodation tax is legally or locally determined for specific areas. However, in Türkiye, it has been stated that the tax spending area has not been specified and will be transferred to the central budget. Therefore, it can be said that there is no clear information regarding this matter. Additionally, although various studies have been conducted on accommodation tax in the literature, it can be stated that there is no academic study on the subject. Previous research on accommodation tax has mostly focused on theoretical deductions (Rinaldi, 2012), the economic impact of the tax (Villegas et al., 2024), the effect of the tax on demand (Pinto Borges et al., 2020), and determining tourists' willingness to pay this tax (Göktaş & Çetin, 2023).

Upon reviewing the relevant literature, it has been identified as a deficiency that there has been no study conducted at the managerial level (representatives of public, private sector, and civil society organizations operating in the field of tourism) to determine the spending areas of the revenue generated from accommodation tax. It is thought that the information provided by tourism stakeholders and managers on the areas where the tax revenue to be obtained should be used will have a guiding feature in the updates to be made by the government authorities in the accommodation tax law articles in the coming years. In this context, this study aimed to determine the spending areas of the accommodation tax collected in Türkiye and establish a priority ranking.

2. Literature Review

The historical roots of research on accommodation tax extend back to the twentieth century. These studies (Combs & Elledge, 1979; Fish, 1982; Hiemstra & Ismail, 1993; Hughes, 1981; Mak & Nishimura, 1979; Mak, 1988; Spengler & Uysal, 1989; Weston, 1983) laid the foundations for accommodation tax research. In recent years, research on accommodation tax continues to maintain its popularity.

Valle, Pintassilgo, Matias, and Andre (2012) conducted a study in the Algarve region of Portugal to measure tourists' attitudes towards environmentally focused accommodation taxes. In this study, tourists were categorized into specific typologies. The research found that nature and environmentally-conscious tourists were more willing to pay. In comparison, "sun and beach tourists" were less willing to pay for such taxes. Spain is one country that uses the revenue generated from accommodation tax to finance environmentally focused expenditures. Important investments are made in the cities of Mallorca, Menorca, Formentera, and Ibiza to minimize the adverse effects of tourism on the environment. Additionally, in the Balearic Islands, a tax known as the "sustainable tourism tax" is a significant source of sustainable tourism and environmental initiatives (Palmer & Riera, 2003).

Cetin, Alrawadieh, Dincer, Dincer, and Ioannides (2017) conducted semi-structured, in-depth interviews with foreign tourists visiting Istanbul. The research revealed that tourists were more willing to pay taxes allocated to activities that enhance their experiences or directly benefit them regarding services.

Alfano, De Simone, D'Uva and Gaeta (2022) have stated that accommodation tax can help rectify the negative externalities caused by the high influx of tourists and generate local public revenue without burdening the local population. However, due to the price elasticity of demand in the tourism sector, it has been suggested that accommodation tax could have a negative impact on the number of incoming tourists. Public policymakers evaluating the implementation of accommodation tax should consider such factors and make decisions tailored to the unique characteristics of each destination.

Soares, Remoaldo, Perinotto, Gabriel, Lezcano-González and Sánchez-Fernández (2022) have concluded that the exponential rise in visitor numbers to Santiago de Compostela in Spain could be met by implementing a tourist tax to enhance the tourist experience. The research also identified three groups: tax enthusiasts, tax skeptics, and tax conservatives. Most participants favored introducing a tourist levy, which could enhance the quality of the tourist spot for visitors and the native populace.

Göktaş (2020) determined the spending areas of the collected accommodation tax as "Environment, Tourism Services, Community Welfare, Cultural Heritage, and Cultural Activities" in their study. Accommodation tax has distinct effects on each of these areas. In recent years, it is possible to assert that tourism has had negative impacts on the environment, including issues such as the depletion of water resources, the disappearance of agricultural lands, increasing air-water-soil pollution, and the destruction of wildlife and natural habitats (Göktaş & Polat, 2019). To minimize these adverse effects, eco-friendly tourism practices must be implemented, and ecological conservation activities must be consistently maintained. To achieve this, countries have started to require more financial resources. As a result of these financial quests, many countries have implemented accommodation taxes and have begun to allocate the revenue primarily for environmentally focused expenditures (Taylor et al., 2005; Failler et al., 2019).

Villegas, Del Carmen Delgado and Cardenete (2024) used a price model to analyze the impact of introducing a tourist tax in Andalusia, Spain. They also noted that placing Andalusia under the same tax burden as the Balearic Islands or Catalonia would lead to an increase in tourism prices, but this increase would have a limited impact on the consumer price index (CPI). They also stated that a tourist tax would not contribute to tourist demand but that such taxes could be considered for economic, environmental, and social reasons.

When the researches are analyzed, it is seen that some of the studies contain theoretical information, and some of them focus on the effect of the tax on demand. However, there is no study on the areas where tourism stakeholders and managers should receive and spend this tax. This study is a recommendation for government officials in terms of determining the priority criteria for tourism stakeholders and managers on where tax revenues should be spent.

3. Methodology

The aim of the study is to analyze the allocation of accommodation tax collected by the central government and determine the priority ranking of its spending areas. Ethics committee approval was received by the Harran University Social and Human Sciences Ethics Committee with decision number 2024/48. Within the scope of this research, a questionnaire comprising 20 criteria was first prepared. Table 1 provides a list of the criteria analyzed in the study, along with their descriptions. The questionnaire was developed by drawing upon relevant literature. Additionally, having one of the researchers with expertise in accommodation tax as a team member was a significant advantage in creating the criteria pool. Following the creation of the questionnaire, data were collected from 8 expert participants in the field. The data were collected in February 2024.

The participants included 4 and 5-star hotel managers in Şanlıurfa province, Türkiye (4 participants), the President of the Tourist Guides Association based in Şanlıurfa, which has a jurisdiction covering 14 provinces "Adıyaman, Ağrı, Batman, Bingöl, Bitlis, Diyarbakır, Elazığ, Hakkari, Mardin, Muş, Siirt, Şanlıurfa, Şırnak, Tunceli, Van" and is centrally located in Şanlıurfa (1 participant), and academics who specialize in the field and work at the tourism faculty in the city (3 participants). Purposive sampling was used as the sampling method. The SWARA (Step-wise Weight Assessment Ratio Analysis) Method was employed to analyze the collected data. The criteria determined within the scope of the research are criteria that do not have a hierarchical connection and, each of which is important on a sectoral basis. However, the fact that economic resources can be used effectively and cannot be transferred equally to all areas requires a ranking among the criteria. In this context, SWARA was preferred because it is a method that is among the criterion weighting methods, ranks the criteria according to their importance within a certain rule, and determines the priorities of the criteria depending on the opinions of the decision makers (Yurdoğlu & Kundakçı, 2017). Additionally, the SWARA method is used to eliminate uncertainties in the process of analyzing and/or prioritizing criteria. The fundamental advantages of the SWARA method include its assistance in decision-making in a specific situation and the absence of a need for any assessment when ranking criteria in terms of their levels of importance (Özbek, 2017: 42-45).

The method begins with the determination of criteria in its process steps. Afterward, the identified criteria are prioritized by decision-makers from the most important to the least important. Once the ranking process is completed, the criteria are compared with each other (for example, the first criterion is compared with the second criterion). If there is more than one expert whose opinion will be considered, this comparison is performed separately for each expert. Then, the data obtained regarding the criteria are analyzed as a whole. The steps and formulas related to the SWARA method are explained in detail in the analysis and findings section of the study.

Table 1. Criteria Table for Evaluation

Criteria	Description	Reference
Financing events such as	Using revenue generated from accommodation tax to finance	(Litvin et al., 2006;
exhibitions, concerts, festivals,	events like exhibitions, festivals, concerts, and fairs can facilitate	Tavares, 2011; Cetin,
and fairs	the participation of tourists and the local population in various cultural activities.	2014)
Preservation and restoration of	The revenue generated from accommodation tax can be utilized	(Cantallops, 2014;
natural and cultural heritage	to ensure the preservation and restoration of natural and cultural	Lopez et al., 2019;
areas.	heritage areas. As a result, these natural and cultural heritage	Fontana & Lagutin,
	areas can be passed on to future generations.	2018; Parker, 2020).
Maintaining museums.	The revenue generated from accommodation tax will be used to	(Göktaş, 2020)
	meet museums' maintenance and repair needs.	
Increasing local awareness of	The revenue generated from accommodation tax can be used to	(Cetin et al., 2017;
tourism.	fund services to increase the local population's well-being and	Göktaş & Çetin, 2023)
	tourism awareness (foreign language skills, economic gains, etc.).	
Providing holiday support to	The revenue generated from accommodation tax will be used to	(Cetin et al., 2017)
disadvantaged groups.	support social tourism, including individuals with economic	
	difficulties, disabilities, the elderly, and others.	
Supporting employment	The revenue generated from accommodation tax will be used to	(Göktaş, 2020; Rotaris
through community service	create community service programs, which will also support	& Carrozzo 2019;
programs.	employment.	Parker, 2020).
Supporting projects for	The revenue generated from accommodation tax will be used to	(Cetin et al., 2017)
refugee integration.	implement projects that will expedite the integration process of	(2011. 2011)
erugee integration.	refugees.	
Supporting projects for the	The revenue generated from accommodation tax can be used to	(Notaro et al., 2019)
sustainability of agricultural	· · · · · · · · · · · · · · · · · · ·	(1 NOTato et al., 2017)
, ,	support projects to preserve agricultural areas.	
areas.	The account of from a common delice to the best of the	(I in 8 To a 2020, I im
Supporting recycling projects.	The revenue generated from accommodation tax can be used to	(Liu & Tao, 2020; Lim
2	support recycling projects, including waste management.	& McAleer, 2005)
Preventing the destruction of	The revenue generated from accommodation tax will be used to	(Dodds et al., 2010;
wildlife and natural habitats.	preserve wildlife and natural habitats.	Valle et al., 2012;
		Cantallops, 2014)
Offering campaigns for public	Special public transportation campaigns (free, half-price) will be	(Göktaş, 2020)
transportation services	organized for tourists who pay accommodation tax.	
Free/discounted ticket options	Tourists who pay accommodation tax can access museums,	(Cetin et al., 2017;
for museums, exhibitions, and	exhibitions, and theme parks for free.	Rotaris & Carrozzo
theme parks.		2019; Cantallops, 2014
Free internet access is	Tourists who pay accommodation tax will be provided free	(Katalin, 2019)
available.	internet access in various city areas.	
Strengthening the technology	Income generated from accommodation tax will be used to	(Göktaş, 2020)
infrastructure of tourism areas	implement projects aimed at strengthening the technological	
	infrastructure of destinations	
Training support for personnel	The revenue obtained from accommodation tax will be used to	(Göktaş, 2020)
in the tourism sector	conduct in-service training activities for personnel employed in	
	the tourism sector	
Improving infrastructure and	The revenue from accommodation tax will be used to address	(Cetin et al., 2017)
superstructure services	deficiencies in infrastructure and superstructure services,	, ,
	including road construction, landscaping services, airport	
	construction, etc.	
Providing credit support	The revenue generated from accommodation tax will be	(Göktaş, 2020)
through a holiday fund	transformed into a holiday fund, providing low-interest loans to	(=====================================
and agricultury rund	those who wish to go on vacation.	
Supporting green energy	The revenue from accommodation tax will be used to support	(Palmer & Riera, 2003;
investments		Gomez-Deniz, 2021)
nivestilients	green energy investments such as heat recovery systems and	GUITICA-DEHILA, 2021)
Engageing the establishment of	separating solid and hazardous waste.	(Calchae & Cattle 2000
Ensuring the establishment of	The revenue from accommodation tax will be used to create new	(Göktaş & Çetin, 2023)
recreational activity areas	recreational activity areas	Riberio et al., 2022)
Investment in destination	The revenue from accommodation tax can make the destination	(Bovsh et al., 2021;
marketing efforts	more competitive and increase the number of visitors through	Cetin et al., 2017)
marketing chorts	investment in destination marketing.	, ,

4. Findings

Within the scope of the research, the criteria identified are ranked in decreasing order of importance based on expert opinions. Especially when multiple expert opinions are consulted in the study, the rankings made individually by each expert result in the ordering of criteria. The geometric mean of the criteria is then calculated to provide an overall assessment. In this context, the research has consulted the opinions of 8 experts. The experts' evaluations are presented in Table 2.

Table 2. Decision-Makers (DM) Overall Rankings and Geometric Mean

Criterion Code	Criteria	DM1	DM2	DM3	DM4	DM5	DM6	DM7	DM8	G.M.
R_1	Funding Activities	1	5	4	1	1	1	3	8	2,163
R ₂	Preservation/Restoration	3	4	1	4	7	2	7	6	3,600
Rз	Maintenance of Museums	4	3	3	3	8	3	4	7	4,051
R ₄	Tourism Awareness	18	18	18	14	18	17	16	18	17,066
R ₅	Disadvantaged Groups	17	19	19	17	19	18	19	17	18,101
R_6	Supporting Employment	8	17	7	12	12	9	9	15	10,659
R ₇	Refugee Integration	19	20	20	20	20	19	20	20	19,745
R ₈	Agricultural Areas	11	10	9	10	14	14	17	11	11,748
R9	Recycling	10	15	17	13	9	12	12	10	11,999
R ₁₀	Wildlife	12	11	13	9	13	13	13	12	11,918
R ₁₁	Public Transportation Services	20	12	16	16	17	20	18	19	17,051
R ₁₂	Free/Discounted Tickets	15	13	15	18	16	15	15	13	14,926
R ₁₃	Free Internet	16	14	14	19	15	16	14	14	15,169
R ₁₄	Technology Infrastructure	5	2	8	7	6	6	5	5	5,162
R ₁₅	Employee Training Support	13	9	11	15	11	10	11	16	11,792
R ₁₆	Infrastructure and Superstructure	6	1	2	6	2	5	6	4	3,386
R17	Holiday Fund	14	16	12	11	4	4	8	1	6,641
R ₁₈	Green Energy	9	8	10	8	10	11	10	9	9,322
R19	Recreational Activities	7	6	5	5	3	7	1	3	4,005
R ₂₀	Marketing Campaigns	2	7	6	2	5	8	2	2	3,578

The relative importance level of each criterion is determined based on the obtained ranking. To ascertain this, the j-th factor is compared to the (j+1)-th factor. The value is denoted as "sj", as Keršuliene et al. (2010) suggested. Moreover, the "kj" coefficient is calculated in the third step, as seen in equation (1).

$$k_j = \begin{cases} 1 & j = 1 \\ s_j + 1 & j > 1 \end{cases}$$
 Equation (1)

The fourth step involves the calculation of the qj variable. The qj variable is calculated as expressed in equation (2).

$$q_j = \begin{cases} 1 & j = 1 \\ \frac{q_j - 1}{k_j} & j > 1 \end{cases}$$
 Equation(2)

Table 3. Expert Evaluations (DM1-DM8)

	Calci	ılation of Para	meters	DM1				Calc	culation of Par	ameters	s DM2		
Criterion Code	Rank	Order of Importance	S_{j}	\mathbf{k}_{j}	q_{j}	Wj	Criterion Code	Rank	Order of Importance	S_{j}	\mathbf{k}_{j}	qj	Wj
\mathbb{R}_1	2,163	1		1,000	1,000	0,106	R ₁₆	3,386	1		1,000	1,000	0,098
R ₂₀	3,578	2	0,150	1,150	0,870	0,092	R ₁₄	5,162	2	0,050	1,050	0,952	0,094
R ₂	3,600	3	0,100	1,100	0,791	0,084	R ₃	4,051	3	0,050	1,050	0,907	0,089
R ₃	4,051	4	0,050	1,050	0,753	0,080	R ₂	3,600	4	0,050	1,050	0,864	0,085
R ₁₄	5,162	5	0,050	1,050	0,717	0,076	R_1	2,163	5	0,050	1,050	0,823	0,083
R ₁₆	3,386	6	0,050	1,050	0,683	0,073	R19	4,005	6	0,050	1,050	0,784	0,07
R19	4,005	7	0,050	1,050	0,650	0,069	R ₂₀	3,578	7	0,050	1,050	0,746	0,07
R_6	10,659	8	0,150	1,150	0,566	0,060	R ₁₈	9,322	8	0,150	1,150	0,649	0,06
R ₁₈	9,322	9	0,100	1,100	0,514	0,055	R ₁₅	11,792	9	0,300	1,300	0,499	0,04
R9	11,999	10	0,050	1,050	0,490	0,052	R_8	11,748	10	0,100	1,100	0,454	0,04
R_8	11,748	11	0,250	1,250	0,392	0,042	R ₁₀	11,918	11	0,050	1,050	0,432	0,04
R ₁₀	11,918	12	0,050	1,050	0,373	0,040	R ₁₁	17,051	12	0,300	1,300	0,332	0,03
R ₁₅	11,792	13	0,200	1,200	0,311	0,033	R ₁₂	14,926	13	0,050	1,050	0,317	0,03
R ₁₇	6,641	14	0,050	1,050	0,296	0,031	R ₁₃	15,169	14	0,050	1,050	0,302	0,03
R ₁₂	14,926	15	0,300	1,300	0,228	0,024	R9	11,999	15	0,050	1,050	0,287	0,02
R ₁₃	15,169	16	0,050	1,050	0,217	0,023	R ₁₇	6,641	16	0,050	1,050	0,273	0,02
R ₅	18,101	17	0,050	1,050	0,207	0,022	R ₆	10,659	17	0,300	1,300	0,210	0,02
R ₄	17,066	18	0,050	1,050	0,197	0,021	R ₄	17,066	18	0,200	1,200	0,175	0,01
R ₇	19,745	19	0,300	1,300	0,151	0,016	R ₅	18,101	19	0,050	1,050	0,167	0,01
R ₁₁	17,051	20	0,050	1,050	0,144	0,017	R ₇	19,745	20	0,250	1,250	0,134	0,01
	Calcu	ılation of Para	meters	DM3				Calo	culation of Par	ameters	s DM4		
Criterion Code	Rank	Order of											
R_2		Importance	Sj	\mathbf{k}_{j}	q_j	Wj	Criterion Code	Rank	Order of Importance	Sj	\mathbf{k}_{j}	qj	Wj
114	3,600		Sj	k _j 1,000	q _j 1,000	w _j 0,105		Rank 2,163		S _j	k _j 1,000	q _j	0,10
R ₁₆		Importance			1,000	0,105	Code		Importance	S _j 0,10		1,000	0,10
	3,600	Importance 1	0,050	1,000	1,000 0,952	0,105 0,100	Code R ₁	2,163	Importance 1		1,000	1,000	0,10
R ₁₆	3,600 3,386	Importance 1 2	0,050	1,000 1,050	1,000 0,952	0,105 0,100	Code R1 R20	2,163 3,578	Importance 1 2	0,10	1,000 1,100	1,000 0,909	0,10 0,09 0,09
R ₁₆	3,600 3,386 4,051	Importance 1 2 3	0,050	1,000 1,050 1,100	1,000 0,952 0,866	0,105 0,100 0,091 0,086	Code R ₁ R ₂₀ R ₃	2,163 3,578 4,051	Importance 1 2 3	0,10	1,000 1,100 1,100	1,000 0,909 0,826	0,10 0,09 0,09 0,07
R ₁₆ R ₃ R ₁	3,600 3,386 4,051 2,163	Importance 1 2 3 4	0,050 0,100 0,050	1,000 1,050 1,100 1,050	1,000 0,952 0,866 0,825 0,750	0,105 0,100 0,091 0,086 0,079	Code R1 R20 R3 R2	2,163 3,578 4,051 3,600	Importance 1 2 3 4	0,10 0,1 0,15	1,000 1,100 1,100 1,150	1,000 0,909 0,826 0,719	0,10 0,09 0,09 0,07 0,07
R ₁₆ R ₃ R ₁ R ₁₉	3,600 3,386 4,051 2,163 4,005	Importance 1 2 3 4 5	0,050 0,100 0,050 0,100	1,000 1,050 1,100 1,050 1,100	1,000 0,952 0,866 0,825 0,750 0,714	0,105 0,100 0,091 0,086 0,079 0,075	Code R1 R20 R3 R2 R19	2,163 3,578 4,051 3,600 4,005	Importance 1 2 3 4 5	0,10 0,1 0,15 0,05	1,000 1,100 1,100 1,150 1,050	1,000 0,909 0,826 0,719 0,684	0,10 0,09 0,09 0,07 0,07
R ₁₆ R ₃ R ₁ R ₁₉ R ₂₀	3,600 3,386 4,051 2,163 4,005 3,578	1 2 3 4 5 6	0,050 0,100 0,050 0,100 0,050	1,000 1,050 1,100 1,050 1,100 1,050	1,000 0,952 0,866 0,825 0,750 0,714 0,621	0,105 0,100 0,091 0,086 0,079 0,075	Code R1 R20 R3 R2 R19 R16	2,163 3,578 4,051 3,600 4,005 3,386	1 2 3 4 5 6	0,10 0,1 0,15 0,05 0,1	1,000 1,100 1,100 1,150 1,050 1,100	1,000 0,909 0,826 0,719 0,684 0,622	
R ₁₆ R ₃ R ₁ R ₁₉ R ₂₀ R ₆	3,600 3,386 4,051 2,163 4,005 3,578 10,659	1 2 3 4 5 6 7	0,050 0,100 0,050 0,100 0,050 0,150 0,050	1,000 1,050 1,100 1,050 1,100 1,050 1,150	1,000 0,952 0,866 0,825 0,750 0,714 0,621 0,591	0,105 0,100 0,091 0,086 0,079 0,075 0,065	Code R1 R20 R3 R2 R19 R16 R14	2,163 3,578 4,051 3,600 4,005 3,386 5,162	1 2 3 4 5 6 7	0,10 0,1 0,15 0,05 0,1	1,000 1,100 1,100 1,150 1,050 1,100 1,100	1,000 0,909 0,826 0,719 0,684 0,622 0,566	0,10 0,09 0,09 0,07 0,07 0,06
R ₁₆ R ₃ R ₁ R ₁₉ R ₂₀ R ₆ R ₁₄	3,600 3,386 4,051 2,163 4,005 3,578 10,659 5,162	Importance	0,050 0,100 0,050 0,100 0,050 0,150 0,050	1,000 1,050 1,100 1,050 1,100 1,050 1,150 1,050	1,000 0,952 0,866 0,825 0,750 0,714 0,621 0,591	0,105 0,100 0,091 0,086 0,079 0,075 0,065	Code R1 R20 R3 R2 R19 R16 R14 R18	2,163 3,578 4,051 3,600 4,005 3,386 5,162 9,322	Importance	0,10 0,1 0,15 0,05 0,1 0,10 0,05	1,000 1,100 1,100 1,150 1,050 1,100 1,100 1,050	1,000 0,909 0,826 0,719 0,684 0,622 0,566 0,539	0,10 0,09 0,09 0,07 0,07 0,06 0,06
R ₁₆ R ₃ R ₁ R ₁₉ R ₂₀ R ₆ R ₁₄ R ₈	3,600 3,386 4,051 2,163 4,005 3,578 10,659 5,162 11,748	Importance 1 2 3 4 5 6 7 8 9	0,050 0,100 0,050 0,100 0,050 0,150 0,050 0,200	1,000 1,050 1,100 1,050 1,100 1,050 1,150 1,050 1,200	1,000 0,952 0,866 0,825 0,750 0,714 0,621 0,591 0,493	0,105 0,100 0,091 0,086 0,079 0,075 0,065 0,062	Code R1 R20 R3 R2 R19 R16 R14 R18	2,163 3,578 4,051 3,600 4,005 3,386 5,162 9,322 11,918	Importance 1 2 3 4 5 6 7 8 9	0,10 0,1 0,15 0,05 0,1 0,10 0,05 0,10	1,000 1,100 1,100 1,150 1,050 1,100 1,100 1,050 1,100	1,000 0,909 0,826 0,719 0,684 0,622 0,566 0,539 0,490	0,10 0,09 0,09 0,07 0,07 0,06 0,05 0,05
R ₁₆ R ₃ R ₁ R ₁₉ R ₂₀ R ₆ R ₁₄ R ₈ R ₁₈	3,600 3,386 4,051 2,163 4,005 3,578 10,659 5,162 11,748 9,322	Importance 1 2 3 4 5 6 7 8 9 10	0,050 0,100 0,050 0,100 0,050 0,150 0,050 0,200 0,100	1,000 1,050 1,100 1,050 1,100 1,050 1,150 1,050 1,200 1,100	1,000 0,952 0,866 0,825 0,750 0,714 0,621 0,591 0,493 0,448	0,105 0,100 0,091 0,086 0,079 0,075 0,065 0,062 0,052 0,047	Code R1 R20 R3 R2 R19 R16 R14 R18 R10 R8	2,163 3,578 4,051 3,600 4,005 3,386 5,162 9,322 11,918 11,748	Importance 1 2 3 4 5 6 7 8 9 10	0,10 0,1 0,15 0,05 0,1 0,10 0,05 0,10	1,000 1,100 1,100 1,150 1,050 1,100 1,050 1,100 1,050	1,000 0,909 0,826 0,719 0,684 0,622 0,566 0,539 0,490 0,466	0,10 0,09 0,09 0,07 0,06 0,06 0,05 0,05 0,05
R ₁₆ R ₃ R ₁ R ₁₉ R ₂₀ R ₆ R ₁₄ R ₈ R ₁₈ R ₁₅	3,600 3,386 4,051 2,163 4,005 3,578 10,659 5,162 11,748 9,322 11,792	Importance 1 2 3 4 5 6 7 8 9 10 11	0,050 0,100 0,050 0,100 0,050 0,150 0,050 0,200 0,100 0,050	1,000 1,050 1,100 1,050 1,100 1,050 1,150 1,050 1,200 1,100 1,050	1,000 0,952 0,866 0,825 0,750 0,714 0,621 0,591 0,493 0,448 0,427	0,105 0,100 0,091 0,086 0,079 0,075 0,065 0,062 0,052 0,047	Code R1 R20 R3 R2 R19 R16 R14 R18 R10 R8	2,163 3,578 4,051 3,600 4,005 3,386 5,162 9,322 11,918 11,748 6,641	Importance 1 2 3 4 5 6 7 8 9 10 11	0,10 0,1 0,15 0,05 0,1 0,10 0,05 0,10 0,05	1,000 1,100 1,100 1,150 1,050 1,100 1,050 1,100 1,050 1,100	1,000 0,909 0,826 0,719 0,684 0,622 0,566 0,539 0,490 0,466 0,424	0,10 0,09 0,09 0,07 0,07 0,06 0,06 0,05
R ₁₆ R ₃ R ₁ R ₁₉ R ₂₀ R ₆ R ₁₄ R ₈ R ₁₈ R ₁₅ R ₁₇	3,600 3,386 4,051 2,163 4,005 3,578 10,659 5,162 11,748 9,322 11,792 6,641	Importance 1 2 3 4 5 6 7 8 9 10 11 12	0,050 0,100 0,050 0,100 0,050 0,150 0,050 0,200 0,100 0,050	1,000 1,050 1,100 1,050 1,100 1,050 1,150 1,200 1,100 1,050 1,050	1,000 0,952 0,866 0,825 0,750 0,714 0,621 0,591 0,493 0,448 0,427 0,406	0,105 0,100 0,091 0,086 0,079 0,075 0,065 0,062 0,052 0,047 0,043 0,043	Code R1 R20 R3 R2 R19 R16 R14 R18 R10 R8 R17	2,163 3,578 4,051 3,600 4,005 3,386 5,162 9,322 11,918 11,748 6,641 10,659	Importance 1 2 3 4 5 6 7 8 9 10 11 12	0,10 0,15 0,05 0,1 0,10 0,05 0,10 0,05 0,10 0,20	1,000 1,100 1,100 1,150 1,050 1,100 1,050 1,100 1,050 1,050 1,100 1,200	1,000 0,909 0,826 0,719 0,684 0,622 0,566 0,539 0,490 0,466 0,424 0,353	0,10 0,09 0,09 0,07 0,06 0,06 0,05 0,05 0,03 0,03
R16 R3 R1 R19 R20 R6 R14 R8 R15 R17	3,600 3,386 4,051 2,163 4,005 3,578 10,659 5,162 11,748 9,322 11,792 6,641 11,918	Importance 1 2 3 4 5 6 7 8 9 10 11 12 13	0,050 0,100 0,050 0,100 0,050 0,150 0,050 0,200 0,100 0,050 0,050	1,000 1,050 1,100 1,050 1,100 1,050 1,150 1,200 1,100 1,050 1,050 1,050	1,000 0,952 0,866 0,825 0,750 0,714 0,621 0,591 0,493 0,448 0,427 0,406 0,325	0,105 0,100 0,091 0,086 0,079 0,065 0,065 0,062 0,047 0,043 0,043 0,034	Code R1 R20 R3 R2 R19 R16 R14 R18 R10 R8 R17 R6	2,163 3,578 4,051 3,600 4,005 3,386 5,162 9,322 11,918 11,748 6,641 10,659 11,999	Importance 1 2 3 4 5 6 7 8 9 10 11 12 13	0,10 0,1 0,15 0,05 0,1 0,05 0,10 0,05 0,10 0,20 0,10	1,000 1,100 1,150 1,050 1,100 1,100 1,050 1,100 1,050 1,100 1,100 1,200 1,100	1,000 0,909 0,826 0,719 0,684 0,622 0,566 0,539 0,490 0,466 0,424 0,353 0,321	0,10 0,09 0,09 0,07 0,06 0,06 0,05 0,05 0,05 0,03 0,03
R ₁₆ R ₃ R ₁ R ₁₉ R ₂₀ R ₆ R ₁₄ R ₈ R ₁₅ R ₁₇ R ₁₀ R ₁₃	3,600 3,386 4,051 2,163 4,005 3,578 10,659 5,162 11,748 9,322 11,792 6,641 11,918 15,169	Importance 1 2 3 4 5 6 7 8 9 10 11 12 13 14	0,050 0,100 0,050 0,100 0,050 0,150 0,200 0,100 0,050 0,050 0,050 0,250	1,000 1,050 1,100 1,050 1,100 1,050 1,150 1,200 1,100 1,050 1,050 1,050 1,250	1,000 0,952 0,866 0,825 0,750 0,714 0,621 0,591 0,493 0,427 0,406 0,325 0,260 0,236	0,105 0,100 0,091 0,086 0,079 0,065 0,065 0,062 0,047 0,043 0,043 0,034	Code R1 R20 R3 R2 R19 R16 R14 R18 R10 R8 R17 R6 R9	2,163 3,578 4,051 3,600 4,005 3,386 5,162 9,322 11,918 11,748 6,641 10,659 11,999 17,066	Importance 1 2 3 4 5 6 7 8 9 10 11 12 13 14	0,10 0,15 0,05 0,1 0,10 0,05 0,10 0,05 0,10 0,20 0,10 0,25	1,000 1,100 1,150 1,050 1,100 1,100 1,050 1,100 1,050 1,100 1,200 1,100 1,250	1,000 0,909 0,826 0,719 0,684 0,622 0,566 0,539 0,490 0,466 0,424 0,353 0,321 0,257	0,10 0,09 0,09 0,07 0,06 0,05 0,05 0,03 0,03 0,03 0,02
R ₁₆ R ₃ R ₁ R ₁₉ R ₂₀ R ₆ R ₁₄ R ₈ R ₁₅ R ₁₇ R ₁₀ R ₁₃ R ₁₂	3,600 3,386 4,051 2,163 4,005 3,578 10,659 5,162 11,748 9,322 11,792 6,641 11,918 15,169 14,926	Importance 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	0,050 0,100 0,050 0,100 0,050 0,150 0,050 0,200 0,050 0,050 0,050 0,250 0,250 0,100	1,000 1,050 1,100 1,050 1,100 1,050 1,150 1,200 1,100 1,050 1,050 1,250 1,250 1,250	1,000 0,952 0,866 0,825 0,750 0,714 0,621 0,591 0,493 0,427 0,406 0,325 0,260 0,236	0,105 0,091 0,079 0,075 0,065 0,062 0,052 0,047 0,043 0,043 0,027	Code R1 R20 R3 R2 R19 R16 R14 R18 R10 R8 R17 R6 R9 R4 R15	2,163 3,578 4,051 3,600 4,005 3,386 5,162 9,322 11,918 11,748 6,641 10,659 11,999 17,066 11,792	Importance 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	0,10 0,15 0,05 0,1 0,10 0,05 0,10 0,05 0,10 0,20 0,10 0,25 0,05	1,000 1,100 1,150 1,050 1,100 1,100 1,050 1,100 1,050 1,100 1,200 1,100 1,250 1,050	1,000 0,909 0,826 0,719 0,684 0,622 0,566 0,539 0,490 0,466 0,424 0,353 0,321 0,257	0,10 0,09 0,09 0,07 0,07 0,06 0,05 0,05 0,05 0,03 0,03 0,02 0,02
R16 R3 R1 R19 R20 R6 R14 R8 R15 R17 R10 R13 R12 R11	3,600 3,386 4,051 2,163 4,005 3,578 10,659 5,162 11,748 9,322 11,792 6,641 11,918 15,169 14,926 17,051	Importance 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	0,050 0,100 0,050 0,100 0,050 0,150 0,050 0,200 0,050 0,050 0,250 0,250 0,250 0,250	1,000 1,050 1,100 1,050 1,100 1,050 1,150 1,200 1,100 1,050 1,050 1,250 1,250 1,250 1,100	1,000 0,952 0,866 0,825 0,750 0,714 0,621 0,591 0,493 0,448 0,427 0,406 0,325 0,260 0,236 0,182	0,105 0,091 0,079 0,075 0,065 0,062 0,062 0,047 0,043 0,043 0,034 0,027 0,025 0,018	Code R1 R20 R3 R2 R19 R16 R14 R18 R10 R8 R17 R6 R9 R4 R15	2,163 3,578 4,051 3,600 4,005 3,386 5,162 9,322 11,918 11,748 6,641 10,659 11,999 17,066 11,792 17,051	Importance 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	0,10 0,15 0,05 0,1 0,10 0,05 0,10 0,05 0,10 0,20 0,10 0,25 0,05 0,15	1,000 1,100 1,150 1,050 1,100 1,100 1,050 1,100 1,050 1,100 1,200 1,100 1,250 1,150	1,000 0,909 0,826 0,719 0,684 0,622 0,566 0,539 0,490 0,466 0,424 0,353 0,321 0,257 0,245	0,10 0,09 0,09 0,07 0,06 0,06 0,05 0,05 0,03 0,03 0,02 0,02 0,02
R ₁₆ R ₃ R ₁ R ₁₉ R ₂₀ R ₆ R ₁₄ R ₈ R ₁₅ R ₁₇ R ₁₀ R ₁₃ R ₁₂ R ₁₁ R ₉	3,600 3,386 4,051 2,163 4,005 3,578 10,659 5,162 11,748 9,322 11,792 6,641 11,918 15,169 14,926 17,051 11,999	Importance 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	0,050 0,100 0,050 0,150 0,050 0,200 0,050 0,250 0,250 0,250 0,100 0,300 0,300 0,050	1,000 1,050 1,100 1,050 1,100 1,050 1,150 1,200 1,100 1,050 1,250 1,250 1,250 1,100 1,300 1,300	1,000 0,952 0,866 0,825 0,750 0,714 0,621 0,493 0,427 0,406 0,325 0,260 0,236 0,182 0,173 0,139	0,105 0,091 0,079 0,075 0,065 0,062 0,062 0,047 0,043 0,043 0,034 0,027 0,025 0,018	Code R1 R20 R3 R2 R19 R16 R14 R18 R10 R8 R17 R6 R9 R4 R15 R11 R5	2,163 3,578 4,051 3,600 4,005 3,386 5,162 9,322 11,918 11,748 6,641 10,659 11,999 17,066 11,792 17,051 18,101	Importance 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	0,10 0,15 0,05 0,1 0,10 0,05 0,10 0,05 0,10 0,20 0,10 0,25 0,05 0,10	1,000 1,100 1,150 1,050 1,100 1,100 1,050 1,100 1,050 1,100 1,200 1,100 1,250 1,050 1,050 1,050	1,000 0,909 0,826 0,719 0,684 0,622 0,566 0,539 0,490 0,466 0,424 0,353 0,321 0,257 0,245 0,213	0,10 0,09 0,09 0,07 0,07 0,06 0,05 0,05 0,05 0,03

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Calculation of Parameters DM5						Calc	rulation of Para	ameters	S DM6				
Criterion Code	Rank	Order of Importance	Sj	kj	q_j	Wj	Criterion Code	Rank	Order of Importance	Sj	kj	qj	Wj
R1	2,163	1		1,000	1,000	0,109	R_1	2,163	1		1,000	1,000	0,118
R ₁₆	3,386	2	0,15	1,150	0,870	0,095	R_2	3,600	2	0,15	1,150	0,870	0,102
R ₁₉	4,005	3	0,1	1,100	0,791	0,087	R ₃	4,051	3	0,1	1,100	0,791	0,093
R ₁₇	6,641	4	0,1	1,100	0,719	0,079	R ₁₇	6,641	4	0,1	1,100	0,719	0,084
R ₂₀	3,578	5	0,10	1,100	0,653	0,072	R ₁₆	3,386	5	0,10	1,100	0,653	0,077
R ₁₄	5,162	6	0,05	1,050	0,622	0,068	R ₁₄	5,162	6	0,05	1,050	0,622	0,073
R ₂	3,600	7	0,05	1,050	0,593	0,065	R19	4,005	7	0,10	1,100	0,566	0,066
R3	4,051	8	0,10	1,100	0,539	0,059	R ₂₀	3,578	8	0,10	1,100	0,514	0,060
R9	11,999	9	0,05	1,050	0,513	0,056	R_6	10,659	9	0,15	1,150	0,447	0,053
R ₁₈	9,322	10	0,05	1,050	0,489	0,053	R ₁₅	11,792	10	0,25	1,250	0,358	0,042
R ₁₅	11,792	11	0,25	1,250	0,391	0,043	R ₁₈	9,322	11	0,10	1,100	0,325	0,038
R ₆	10,659	12	0,05	1,050	0,372	0,041	R9	11,999	12	0,05	1,050	0,310	0,036
R ₁₀	11,918	13	0,15	1,150	0,324	0,035	R ₁₀	11,918	13	0,15	1,150	0,269	0,032
R ₈	11,748	14	0,10	1,100	0,294	0,032	R_8	11,748	14	0,10	1,100	0,245	0,029
R ₁₃	15,169	15	0,25	1,250	0,235	0,026	R ₁₂	14,926	15	0,25	1,250	0,196	0,023
R ₁₂	14,926	16	0,10	1,100	0,214	0,023	R ₁₃	15,169	16	0,10	1,100	0,178	0,021
R ₁₁	17,051	17	0,10	1,100	0,195	0,021	R ₄	17,066	17	0,05	1,050	0,170	0,020
R ₄	17,066	18	0,15	1,150	0,169	0,019	R5	18,101	18	0,10	1,100	0,154	0,018
R5	18,101	19	0,10	1,100	0,154	0,017	R ₇	19,745	19	0,25	1,250	0,123	0,014
R ₇	19,745	20	0,25	1,250	0,123	0,015	R ₁₁	17,051	20	0,05	1,050	0,117	0,015
							Calculation of Parameters DM8						
	Calcu	ulation of Para	meters	DM7				Calc	culation of Para	ameters	S DM8		
Criterion Code	Calcu Rank	ulation of Para Order of Importance	meters S _j	DM7	qj	Wj	Criterion Code	Calc Rank	culation of Para Order of Importance	ameters S _j	s DM8	qi	Wj
		Order of			q _j	w _j 0,106			Order of			q _j	W _j 0,110
Code	Rank	Order of Importance		kj	1,000		Code	Rank	Order of Importance		kj		
Code R ₁₉	Rank 4,005	Order of Importance	Sj	k _j 1,000 1,150	1,000	0,106 0,092	Code R ₁₇	Rank 6,641	Order of Importance	Sj	k _j	1,000	0,110
Code R ₁₉ R ₂₀	Rank 4,005 3,578	Order of Importance 1 2	S _j 0,150	k _j 1,000 1,150	1,000 0,870 0,791	0,106 0,092	Code R ₁₇ R ₂₀	Rank 6,641 3,578	Order of Importance 1 2	S _j 0,150	k _j 1,000 1,150	1,000 0,870	0,110 0,096
Code R ₁₉ R ₂₀ R ₁	Rank 4,005 3,578 2,163	Order of Importance 1 2 3	S _j 0,150 0,100	k _j 1,000 1,150 1,100	1,000 0,870 0,791	0,106 0,092 0,084	Code R ₁₇ R ₂₀ R ₁₉	Rank 6,641 3,578 4,005	Order of Importance 1 2 3	S _j 0,150 0,050	k _j 1,000 1,150 1,050	1,000 0,870 0,828	0,110 0,096 0,091
Code R ₁₉ R ₂₀ R ₁ R ₃	Rank 4,005 3,578 2,163 4,051	Order of Importance 1 2 3 4	S _j 0,150 0,100 0,050	k _j 1,000 1,150 1,100 1,050 1,050	1,000 0,870 0,791 0,753 0,717	0,106 0,092 0,084 0,080	Code R17 R20 R19 R16	Rank 6,641 3,578 4,005 3,386	Order of Importance 1 2 3 4	S _j 0,150 0,050 0,100	k _j 1,000 1,150 1,050 1,100	1,000 0,870 0,828 0,753	0,110 0,096 0,091 0,083
Code R ₁₉ R ₂₀ R ₁ R ₃ R ₁₄	Rank 4,005 3,578 2,163 4,051 5,162	Order of Importance 1 2 3 4 5	0,150 0,100 0,050 0,050 0,050	k _j 1,000 1,150 1,100 1,050 1,050	1,000 0,870 0,791 0,753 0,717 0,683	0,106 0,092 0,084 0,080 0,076 0,073	Code R17 R20 R19 R16 R14	Rank 6,641 3,578 4,005 3,386 5,162	Order of Importance 1 2 3 4 5	S _j 0,150 0,050 0,100 0,100	k _j 1,000 1,150 1,050 1,100 1,100	1,000 0,870 0,828 0,753 0,684	0,110 0,096 0,091 0,083 0,075
Code R19 R20 R1 R3 R14 R16	Rank 4,005 3,578 2,163 4,051 5,162 3,386	Order of Importance 1 2 3 4 5 6	0,150 0,100 0,050 0,050 0,050	k _j 1,000 1,150 1,100 1,050 1,050 1,050	1,000 0,870 0,791 0,753 0,717 0,683	0,106 0,092 0,084 0,080 0,076 0,073	Code R17 R20 R19 R16 R14 R2	Rank 6,641 3,578 4,005 3,386 5,162 3,600	Order of Importance 1 2 3 4 5 6	S _j 0,150 0,050 0,100 0,100 0,100	k _j 1,000 1,150 1,050 1,100 1,100 1,100	1,000 0,870 0,828 0,753 0,684 0,622	0,110 0,096 0,091 0,083 0,075 0,069
Code R ₁₉ R ₂₀ R ₁ R ₃ R ₁₄ R ₁₆ R ₂	Rank 4,005 3,578 2,163 4,051 5,162 3,386 3,600	Order of Importance 1 2 3 4 5 6 7	0,150 0,100 0,050 0,050 0,050 0,050	k _j 1,000 1,150 1,100 1,050 1,050 1,050 1,050 1,050	1,000 0,870 0,791 0,753 0,717 0,683 0,650	0,106 0,092 0,084 0,080 0,076 0,073 0,069	Code R17 R20 R19 R16 R14 R2 R3	Rank 6,641 3,578 4,005 3,386 5,162 3,600 4,051	Order of Importance 1 2 3 4 5 6 7	S _j 0,150 0,050 0,100 0,100 0,100 0,100 0,100	k _j 1,000 1,150 1,050 1,100 1,100 1,100 1,100	1,000 0,870 0,828 0,753 0,684 0,622 0,566	0,110 0,096 0,091 0,083 0,075 0,069 0,062
Code R19 R20 R1 R3 R14 R16 R2 R17	Rank 4,005 3,578 2,163 4,051 5,162 3,386 3,600 6,641	Order of Importance 1 2 3 4 5 6 7 8	S _j 0,150 0,100 0,050 0,050 0,050 0,050 0,050	k _j 1,000 1,150 1,100 1,050 1,050 1,050 1,050 1,050	1,000 0,870 0,791 0,753 0,717 0,683 0,650 0,619	0,106 0,092 0,084 0,080 0,076 0,073 0,069	Code R17 R20 R19 R16 R14 R2 R3 R1	Rank 6,641 3,578 4,005 3,386 5,162 3,600 4,051 2,163	Order of Importance 1 2 3 4 5 6 7 8	S _j 0,150 0,050 0,100 0,100 0,100 0,100 0,100 0,150	k _j 1,000 1,150 1,050 1,100 1,100 1,100 1,100 1,150	1,000 0,870 0,828 0,753 0,684 0,622 0,566 0,492	0,110 0,096 0,091 0,083 0,075 0,069 0,062
Code R19 R20 R1 R3 R14 R16 R2 R17 R6	Rank 4,005 3,578 2,163 4,051 5,162 3,386 3,600 6,641 10,659	Order of Importance 1 2 3 4 5 6 7 8 9	S _j 0,150 0,100 0,050 0,050 0,050 0,050 0,050 0,150 0,100	k _j 1,000 1,150 1,100 1,050 1,050 1,050 1,050 1,150	1,000 0,870 0,791 0,753 0,717 0,683 0,650 0,619 0,539 0,490	0,106 0,092 0,084 0,080 0,076 0,073 0,069 0,066 0,057	Code R17 R20 R19 R16 R14 R2 R3 R1	Rank 6,641 3,578 4,005 3,386 5,162 3,600 4,051 2,163 9,322	Order of Importance 1 2 3 4 5 6 7 8 9	S _j 0,150 0,050 0,100 0,100 0,100 0,100 0,150 0,050	k _j 1,000 1,150 1,050 1,100 1,100 1,100 1,100 1,150 1,050	1,000 0,870 0,828 0,753 0,684 0,622 0,566 0,492 0,468	0,110 0,096 0,091 0,083 0,075 0,069 0,062 0,054
Code R19 R20 R1 R3 R14 R16 R2 R17 R6 R18	Rank 4,005 3,578 2,163 4,051 5,162 3,386 3,600 6,641 10,659 9,322	Order of Importance 1 2 3 4 5 6 7 8 9 10	S _j 0,150 0,100 0,050 0,050 0,050 0,050 0,050 0,150 0,100 0,250	k _j 1,000 1,150 1,100 1,050 1,050 1,050 1,050 1,050 1,150 1,100	1,000 0,870 0,791 0,753 0,717 0,683 0,650 0,619 0,539 0,490 0,392	0,106 0,092 0,084 0,080 0,076 0,073 0,069 0,066 0,057 0,052	Code R17 R20 R19 R16 R14 R2 R3 R1 R18	Rank 6,641 3,578 4,005 3,386 5,162 3,600 4,051 2,163 9,322 11,999	Order of Importance 1 2 3 4 5 6 7 8 9 10	S _j 0,150 0,050 0,100 0,100 0,100 0,150 0,050 0,050	k _j 1,000 1,150 1,050 1,100 1,100 1,100 1,150 1,050 1,050	1,000 0,870 0,828 0,753 0,684 0,622 0,566 0,492 0,468 0,446	0,110 0,096 0,091 0,083 0,075 0,069 0,062 0,054 0,052 0,049
Code R19 R20 R1 R3 R14 R16 R2 R17 R6 R18 R15	Rank 4,005 3,578 2,163 4,051 5,162 3,386 3,600 6,641 10,659 9,322 11,792	Order of Importance 1 2 3 4 5 6 7 8 9 10 11	S _j 0,150 0,100 0,050 0,050 0,050 0,050 0,050 0,150 0,100 0,250	k _j 1,000 1,150 1,100 1,050 1,050 1,050 1,050 1,150 1,150 1,100 1,250	1,000 0,870 0,791 0,753 0,717 0,683 0,650 0,619 0,539 0,490 0,392 0,373	0,106 0,092 0,084 0,076 0,073 0,069 0,066 0,057 0,052 0,042	Code R17 R20 R19 R16 R14 R2 R3 R1 R18 R9	Rank 6,641 3,578 4,005 3,386 5,162 3,600 4,051 2,163 9,322 11,999 11,748	Order of Importance 1 2 3 4 5 6 7 8 9 10 11	S _j 0,150 0,050 0,100 0,100 0,100 0,150 0,050 0,050 0,050 0,100	k _j 1,000 1,150 1,050 1,100 1,100 1,100 1,150 1,050 1,050 1,100	1,000 0,870 0,828 0,753 0,684 0,622 0,566 0,492 0,468 0,446	0,110 0,096 0,091 0,083 0,075 0,069 0,062 0,054 0,052 0,049
Code R19 R20 R1 R3 R14 R16 R2 R17 R6 R18 R15 R9	Rank 4,005 3,578 2,163 4,051 5,162 3,386 3,600 6,641 10,659 9,322 11,792 11,999	Order of Importance 1 2 3 4 5 6 7 8 9 10 11 12	S _j 0,150 0,100 0,050 0,050 0,050 0,050 0,150 0,150 0,250 0,050 0,150	k _j 1,000 1,150 1,050 1,050 1,050 1,050 1,150 1,150 1,250 1,050 1,150 1,150 1,150	1,000 0,870 0,791 0,753 0,717 0,683 0,650 0,619 0,539 0,490 0,392 0,373 0,324 0,250	0,106 0,092 0,084 0,076 0,073 0,069 0,066 0,057 0,052 0,042 0,040 0,034	Code R17 R20 R19 R16 R14 R2 R3 R1 R18 R9 R8 R10	Rank 6,641 3,578 4,005 3,386 5,162 3,600 4,051 2,163 9,322 11,999 11,748 11,918	Order of Importance 1 2 3 4 5 6 7 8 9 10 11 12	S _j 0,150 0,050 0,100 0,100 0,100 0,150 0,050 0,050 0,100 0,100	k _j 1,000 1,150 1,100 1,100 1,100 1,100 1,150 1,050 1,050 1,100 1,100	1,000 0,870 0,828 0,753 0,684 0,622 0,566 0,492 0,468 0,446 0,406	0,110 0,096 0,091 0,083 0,075 0,069 0,062 0,054 0,052 0,049 0,045
Code R19 R20 R1 R3 R14 R16 R2 R17 R6 R18 R15 R9 R10	Rank 4,005 3,578 2,163 4,051 5,162 3,386 3,600 6,641 10,659 9,322 11,792 11,999 11,918	Order of Importance 1 2 3 4 5 6 7 8 9 10 11 12 13	S _j 0,150 0,100 0,050 0,050 0,050 0,050 0,150 0,150 0,250 0,050 0,150	k _j 1,000 1,150 1,050 1,050 1,050 1,050 1,150 1,150 1,150 1,250 1,050 1,150	1,000 0,870 0,791 0,753 0,717 0,683 0,650 0,619 0,539 0,490 0,392 0,373 0,324 0,250	0,106 0,092 0,084 0,076 0,073 0,069 0,066 0,057 0,052 0,042 0,040 0,034	Code R17 R20 R19 R16 R14 R2 R3 R1 R18 R9 R8 R10 R12	Rank 6,641 3,578 4,005 3,386 5,162 3,600 4,051 2,163 9,322 11,999 11,748 11,918 14,926	Order of Importance 1 2 3 4 5 6 7 8 9 10 11 12 13	S _j 0,150 0,050 0,100 0,100 0,100 0,150 0,050 0,050 0,100 0,100 0,100 0,250	k _j 1,000 1,150 1,100 1,100 1,100 1,150 1,050 1,050 1,100 1,100 1,100 1,100 1,100	1,000 0,870 0,828 0,753 0,684 0,622 0,566 0,492 0,468 0,446 0,406 0,369 0,295	0,110 0,096 0,091 0,083 0,075 0,069 0,062 0,054 0,052 0,049 0,045 0,041
Code R19 R20 R1 R3 R14 R16 R2 R17 R6 R18 R15 R9 R10 R13	Rank 4,005 3,578 2,163 4,051 5,162 3,386 3,600 6,641 10,659 9,322 11,792 11,999 11,918 15,169	Order of Importance 1 2 3 4 5 6 7 8 9 10 11 12 13 14	S _j 0,150 0,100 0,050 0,050 0,050 0,050 0,150 0,250 0,050 0,150 0,150 0,300	k _j 1,000 1,150 1,050 1,050 1,050 1,050 1,150 1,150 1,150 1,150 1,150 1,150 1,150 1,150 1,150	1,000 0,870 0,791 0,753 0,717 0,683 0,650 0,619 0,539 0,490 0,392 0,373 0,324 0,250 0,227	0,106 0,092 0,084 0,076 0,073 0,069 0,066 0,057 0,052 0,042 0,040 0,034 0,027	Code R17 R20 R19 R16 R14 R2 R3 R1 R18 R9 R8 R10 R12 R13	Rank 6,641 3,578 4,005 3,386 5,162 3,600 4,051 2,163 9,322 11,999 11,748 11,918 14,926 15,169	Order of Importance 1 2 3 4 5 6 7 8 9 10 11 12 13 14	S _j 0,150 0,050 0,100 0,100 0,100 0,050 0,050 0,050 0,100 0,100 0,100 0,100 0,100	k _j 1,000 1,150 1,100 1,100 1,100 1,150 1,050 1,050 1,100 1,100 1,100 1,100 1,100 1,100	1,000 0,870 0,828 0,753 0,684 0,622 0,566 0,492 0,468 0,446 0,369 0,295 0,281	0,110 0,096 0,091 0,083 0,075 0,069 0,062 0,054 0,052 0,049 0,045 0,041 0,033
Code R19 R20 R1 R3 R14 R16 R2 R17 R6 R18 R15 R9 R10 R13 R12	Rank 4,005 3,578 2,163 4,051 5,162 3,386 3,600 6,641 10,659 9,322 11,792 11,999 11,918 15,169 14,926	Order of Importance 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	S _j 0,150 0,100 0,050 0,050 0,050 0,050 0,150 0,150 0,050 0,150 0,150 0,150 0,150 0,150 0,150	k _j 1,000 1,150 1,050 1,050 1,050 1,050 1,150 1,150 1,150 1,150 1,150 1,150 1,150 1,150 1,150	1,000 0,870 0,791 0,753 0,717 0,683 0,650 0,619 0,539 0,490 0,392 0,373 0,324 0,250 0,227	0,106 0,092 0,084 0,076 0,073 0,069 0,066 0,057 0,052 0,042 0,040 0,034 0,027 0,024	Code R17 R20 R19 R16 R14 R2 R3 R1 R18 R9 R8 R10 R12 R13 R6	Rank 6,641 3,578 4,005 3,386 5,162 3,600 4,051 2,163 9,322 11,999 11,748 11,918 14,926 15,169 10,659	Order of Importance 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	S _j 0,150 0,050 0,100 0,100 0,100 0,150 0,050 0,050 0,100 0,250 0,050 0,050 0,0100	k _j 1,000 1,150 1,100 1,100 1,100 1,150 1,050 1,050 1,100 1,250 1,050 1,100 1,100	1,000 0,870 0,828 0,753 0,684 0,622 0,566 0,492 0,468 0,446 0,369 0,295 0,281 0,255	0,110 0,096 0,091 0,083 0,075 0,069 0,062 0,054 0,052 0,049 0,045 0,031 0,033
Code R19 R20 R1 R3 R14 R16 R2 R17 R6 R18 R15 R9 R10 R13 R12 R4	Rank 4,005 3,578 2,163 4,051 5,162 3,386 3,600 6,641 10,659 9,322 11,792 11,999 11,918 15,169 14,926 17,066	Order of Importance 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	S _j 0,150 0,050 0,050 0,050 0,050 0,150 0,150 0,150 0,150 0,150 0,150 0,150 0,150 0,050	k _j 1,000 1,150 1,050 1,050 1,050 1,050 1,150 1,150 1,150 1,150 1,100 1,100 1,100 1,100 1,100 1,100 1,100 1,100 1,100 1,100 1,100	1,000 0,870 0,791 0,753 0,717 0,683 0,650 0,619 0,539 0,490 0,392 0,373 0,324 0,250 0,227	0,106 0,092 0,084 0,076 0,073 0,069 0,066 0,057 0,052 0,042 0,040 0,034 0,027 0,024	Code R17 R20 R19 R16 R14 R2 R3 R1 R18 R9 R8 R10 R12 R13 R6 R15	Rank 6,641 3,578 4,005 3,386 5,162 3,600 4,051 2,163 9,322 11,999 11,748 11,918 14,926 15,169 10,659 11,792	Order of Importance 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	S _j 0,150 0,050 0,100 0,100 0,100 0,050 0,050 0,050 0,100 0,250 0,050 0,050 0,050	k _j 1,000 1,150 1,100 1,100 1,100 1,150 1,050 1,050 1,100 1,250 1,050 1,050 1,050 1,250	1,000 0,870 0,828 0,753 0,684 0,622 0,566 0,492 0,468 0,446 0,369 0,295 0,281 0,255	0,110 0,096 0,091 0,083 0,075 0,069 0,062 0,054 0,052 0,049 0,045 0,041 0,033 0,031 0,028
Code R19 R20 R1 R3 R14 R16 R2 R17 R6 R18 R15 R9 R10 R13 R12 R4 R8	Rank 4,005 3,578 2,163 4,051 5,162 3,386 3,600 6,641 10,659 9,322 11,792 11,999 11,918 15,169 14,926 17,066 11,748	Order of Importance 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	S _j 0,150 0,050 0,050 0,050 0,050 0,050 0,150 0,150 0,150 0,150 0,300 0,100 0,050 0,050	k _j 1,000 1,150 1,050 1,050 1,050 1,050 1,150 1,150 1,150 1,150 1,100 1,100 1,100 1,100 1,100 1,100 1,100 1,100 1,100 1,100 1,100	1,000 0,870 0,791 0,753 0,717 0,683 0,650 0,619 0,539 0,490 0,392 0,373 0,324 0,250 0,227 0,216	0,106 0,092 0,084 0,076 0,073 0,069 0,066 0,057 0,052 0,042 0,040 0,034 0,027 0,024 0,023	Code R17 R20 R19 R16 R14 R2 R3 R1 R18 R9 R8 R10 R12 R13 R6 R15 R5	Rank 6,641 3,578 4,005 3,386 5,162 3,600 4,051 2,163 9,322 11,999 11,748 11,918 14,926 15,169 10,659 11,792 18,101	Order of Importance 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	S _j 0,150 0,100 0,100 0,100 0,150 0,050 0,050 0,100 0,250 0,050 0,100 0,250 0,100 0,250 0,100 0,250	k _j 1,000 1,150 1,100 1,100 1,100 1,150 1,050 1,050 1,100 1,250 1,100 1,250 1,100 1,250 1,100 1,100	1,000 0,870 0,828 0,753 0,684 0,622 0,566 0,492 0,468 0,446 0,369 0,295 0,281 0,255 0,204 0,186	0,110 0,096 0,091 0,083 0,075 0,069 0,062 0,054 0,052 0,049 0,045 0,031 0,033 0,028 0,023

The data obtained from decision-makers were individually examined. Then, the general evaluation results were obtained by averaging the scores of the 8 participants. The last stage is to compute the weights of the assessment criteria, symbolized as "wj." This process is executed in accordance with equation (3).

$$w_j = \frac{q_j}{\sum_{k=1}^n q_k}$$
 Equation (3)

At this point, Equation 3, as expressed above, has been utilized. The average weights of the criteria resulting from the evaluation are presented in Table 4.

Table 4. General Averages of Criteria

Criterion Code	Criteria	Mean	Geometric Mean
R_1	Funding Activities	0,094	0,091
R ₂	Conservation/Restoration	0,082	0,081
R ₃	Maintenance of Museums	0,081	0,080
R ₄	Tourism Awareness	0,020	0,020
R ₅	Disadvantaged Groups	0,018	0,018
R ₆	Employment Support	0,045	0,042
R ₇	Refugee Integration	0,014	0,014
R ₈	Agricultural Areas	0,040	0,038
R9	Recycling	0,039	0,037
R ₁₀	Wildlife	0,039	0,039
R ₁₁	Public Transportation Services	0,021	0,020
R ₁₂	Free/Discounted Tickets	0,025	0,025
R ₁₃	Free Internet	0,025	0,025
R ₁₄	Technology Infrastructure	0,073	0,073
R15	Employee Training Support	0,038	0,037
R ₁₆	Infrastructure and Superstructure	0,083	0,082
R17	Holiday Fund	0,061	0,055
R ₁₈	Green Energy	0,052	0,052
R19	Recreational Activities	0,081	0,080
R ₂₀	Marketing Campaigns	0,083	0,081

The general weight averages of the evaluated criteria within the scope of the research are presented in Table 4. According to this, among the criteria with the highest weights, "Funding Activities" (0.091) and "Infrastructure and Superstructure" (0.082) rank first and second, while "Marketing Campaigns" (0.081) and "Conservation and Restoration" (0.081) share the third position. The difference in weights among these four criteria is very minimal.

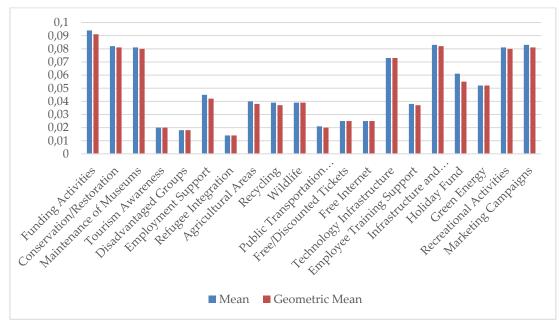


Figure 1. Graph of General Weights of Criteria

The criteria with the lowest weight scores, in descending order, have been determined as follows: "Refugee Integration" (0.014), "Disadvantaged Groups" (0.018), "Tourism Awareness" (0.020), and "Free Public Transportation Services" (0.020). Particularly when examining the weight degrees of the criteria, it is evident that the criteria attributed with the highest importance and thus ranked at the top have weight values that are very close to each other. In this regard, it is possible to say that the criteria ranked first are collectively considered important by the participants.

5. Discussion and Conclusion

In recent years, countries have started taking steps to diversify their economic resources to enhance social welfare. The accommodation tax is another source (Sheng & Tsui, 2009). The revenues generated from the accommodation tax are reflected in society in two ways. First, it is allocated to services directly financed for the community. Second, it replaces the funds previously used to support tourism development, creating new funds for other public uses that benefit the community (such as improving the foreign language skills of local residents, assisting the disadvantaged, etc.) (Mak, 2008).

In addition to contributing to social welfare, revenues generated from the accommodation tax are also utilized in specific areas such as financing infrastructure and superstructure projects (Fronteras, 2017), preserving and restoring natural and cultural heritage sites (Valle et al., 2012), and supporting tourism activities (Çetin, 2014). In this context, the research was conducted due to the absence of a study involving representatives from the public, private sector, and civil society organizations operating in the tourism sector in determining the allocation of funds derived from the accommodation tax. This gap served as the main motivation for conducting the research.

When the results are examined, the six criteria with the highest averages are listed as follows: funding activities, improving infrastructure and superstructure services, preserving and restoring natural and cultural heritage areas, investing in destination marketing efforts, maintaining museums, and creating recreational activity areas. Similar results have been observed in research on determining expenditure areas for accommodation tax and examining how countries use the tax.

Allocating accommodation tax revenues to organize and promote arts, cultural activities, festivals, and other tourism-related events can encourage tourist visits to the destination (Litvin et al., 2006). For example, in Bulgaria, the revenue from this tax is used for the construction and restoration of tourist sites and the organization of regional and nationally significant events and activities. Similarly, in Italy, revenue from the accommodation tax is used to support projects aimed at the continuity of cultural events, exhibitions, and fairs, in addition to urban decoration (Göktaş, 2020). These examples support the "funding activities" criterion, which is identified as the most important value in the research scope. It is believed that expenditures in these areas will create a productive cycle, increasing both accommodation tax revenues and the number of visitors.

As a result of the study, the "improving infrastructure and superstructure services" criterion has been identified as the second-highest criterion. Many countries use the revenue generated from the accommodation tax to improve or implement new projects called tourism services, including infrastructure and superstructure services (Marković, 2017; Watts, 2021). For instance, a portion of the cost of the Olympic Games held in Australia was covered by the accommodation tax (bed tax) introduced during that period (Dwyer & Forsyth, 1999). In Venice, Italy, the museum known as "M9", dubbed as the "first digital museum" and promoted as a "micro-smart city," was constructed using revenue from the accommodation tax (ETOA, 2019). It is a fact that major projects aimed at improving infrastructure and superstructure services will provide a competitive advantage to the destination and enhance its appeal (Sul et al., 2020; Bonn et al., 2016).

Accommodation tax allows visitors to cultural heritage sites to understand the importance and value of heritage preservation. With the financial strength derived from the accommodation tax, policymakers place emphasis on cultural heritage preservation policies and implement projects (Guo & Haupt, 2012;

Chea, 2013). For example, in Spain, revenue from the accommodation tax is used to preserve and restore religious heritage sites, restore museums, and repair historic trails (Palmer & Riera, 2003; Göktas, 2020).

Within the scope of the research, participants have emphasized the importance of investing the revenue derived from taxes into destination marketing efforts. Similarly, many countries (e.g., Bulgaria, Italy, and Japan) use the revenue from accommodation tax for tourism marketing and promotion (Burns, 2010; Göktaş, 2020; Tovmasyon, 2021; Bovsh et al., 2021). For example, in Bulgaria, one of the expenditure areas of the accommodation tax is the promotion and marketing of tourism products (Local Taxes and Fees Act, 2007). Therefore, accommodation tax can serve as a robust financial resource for destination marketing activities.

As a result of the research, the criteria for offering campaigns for public transportation services, providing free/discounted tickets for museums, exhibitions, and thematic parks, and offering free internet access have relatively lower averages. However, it is observed that some countries implement campaigns that align with these criteria. For instance, in Switzerland, individuals paying the accommodation tax receive a transportation card. With this transportation card, tourists can enjoy various benefits such as free use of public transportation for 15 consecutive days, special discounts on boat trips, discounted tickets for museums and historical sites, and free Wi-Fi services (Departement für Wirtschaft, Soziales und Umwelt des Kantons Basel Stadt, 2018; Office of Economy and Labour (AWA), 2018). Tourists may be willing to pay more for accommodation tax when they perceive a benefit that can provide them with advantages during their travels (Göktaş, 2020). In this context, the results obtained vary when different studies are compared. These differences may stem from the study sample profiles. Representatives of the public, private sector, and civil society organizations participating in the research have expressed different thoughts from tourists, emphasizing the need for tax revenue to be spent on creating permanent structures, restoration and maintenance works, and areas related to destination marketing.

Recently, tourists have started to exhibit more thoughtful behaviors towards social events and developments. In this regard, it has been observed that they are more willing to pay extra for accommodation tax for local language learning, refugee integration, and poverty alleviation (Cetin et al., 2017). However, the results of the research show that representatives of the public and private sector and civil society organizations are cautious about spending the revenue on "refugee integration." The "refugee integration" criterion ranks last with a significant gap. This result is believed to reflect the recent increase in the number of refugees in Türkiye and the economic and social problems that have arisen (Altundeğer & Yılmaz, 2016; Ersoy & Ala, 2019).

Although the criteria of "employee training support" and "employment support" have relatively lower averages as a result of the research, policymakers should carefully consider these criteria because some countries utilize accommodation tax to increase the education level of the local population and create employment opportunities. For example, in Austria, the collected accommodation tax is used as a financial resource for tourism and to support the local population (European Commission, 2017). Spain and Italy use the revenue from this tax to improve the education level of the local population and create employment opportunities (Parker, 2022; Göktaş, 2020). Therefore, policymakers should not overlook the criteria of "employee training support" and "employment support".

6. Limitations and Future Research

This study has several limitations related to determining the priority spending areas of accommodation tax revenue, which provide important research directions for future studies. Firstly, the findings obtained from this research are limited to representatives of public, private sector, and civil society organizations operating in the tourism sector in Şanlıurfa. In future research, comparisons can be made by conducting research with representatives from different destinations using the same or different research methods.

Secondly, this study has compiled the accommodation tax spending area criteria from existing literature. Participants ranked these criteria in order of importance. The sociological and psychological conditions of the participants were not examined in these preference rankings. Therefore, focus groups or in-depth semi-structured interviews can be conducted in future research to analyze sociological and psychological conditions, and the results can be compared.

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