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Adoption of E-Government Services in Turkey

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ABSTRACT Owing to the rapid global growth in the internet and information technology, many governments around the world have transformed their services from the traditional services to electronic means. The purpose of this paper is to investigate the factors that enable end-user adoption of e-government services in Turkey. E-government web portal service level and service quality are critical factors that determine user's adoption and continuance use. A research model is proposed and tested using data based on a sample of 242 individual e-government web portal users in Turkey. Results show that perceived usefulness and user satisfaction affects user's adoption and continuance intention. Implications based on the findings of the study are discussed in term of e-government web portal implementation.

Keywords: E-government, Adoption, Citizens, Turkey, Developing countries

Türkiye'de E-Devlet Hizmetlerinin Kabulü

ÖZ

Bu çalışmanın temel amacı Türkiye'de e-devlet hizmetlerinin son kullanıcılar tarafından kabulünü etkileyen faktörler ortaya çıkarılmıştır. Araştırma modeli Türkiye'de 242 bireysel e-devlet web portalı kullanıcıları örneklemeine bağlı olarak önerilmiştir ve test edilmiştir, araştırma modeli en küçük kareler yöntemi kullanılarak değerlendirilmiştir ve araştırma modeline yapısal model değerlendirilmesi ve yapılar arasındaki ilişkilerin analizi uygulanmıştır. Analiz sonuçları algılanan kullanılabilirlik ve kullanıcı memnuniyeti kullanıcının kabulünü ve kullanmaya yönelik devam niyetini olumlu ve anlamlı yönde etkilediğini göstermektedir. Araştırma sonuçları, vatandaşların ihtiyaçlarının daha iyi anlaşılmasının geliştirilmesi için politikacılar ve karar vericiler için faydalıdır. Kabul edilen model Türkiye'de e-devlet hizmetlerinin uygulanmasında bir rehber olarak kullanılabilir. Bu çalışma hükümetin, insanların hizmetlerin farkında olduğundan ve bunları kullandığından emin olmak için kapsamlı reklam kampanyaları düzenlemesi gerektiğini önermektedir. Bu çalışma, hükümetin, hizmetlerin bilinirliğini artırmaya, vatandaşlara yararlarını göstermeye ve sisteme güvenin teşvik edilmesine önem vermesi gerektiğini göstermektedir.

Anahtar Kelimeler: E-Devlet, Kabul (Benimseme), Vatandaşlar, Türkiye, Gelişmekte olan ülkeler

Introduction

The acceleration of the internet and the developments of Information and Communication Technologies (ICTs) provides new means for governments to attain the modernization and serve their citizens via internet. With the rise of the e-government concept, public services around the World has been developed significantly by means of these developments in ICT field, are moving away from the conventional form of government administration to electronic

forms, because they realise the importance of making services more efficient and accessible to enhance the efficiency of public services constitutes the concept of e-government by using ICT's (Irani et al., 2007; Kamal et al., 2009; Sarikas and Weerakkody, 2007). The Utilization of Information and Communication Technologies (ICT) in administration for delivering services with the ultimate aim of generating value for the society is referred as the umbrella term of e-government. The World Bank (2012) defines e-government as: [...] the use by government agencies of information technologies (such as Wide Area Networks, the Internet, and mobile computing) that have the ability to transform relations with citizens, businesses, and other arms of government. E-government presents citizens certain advantages, such as transparency; cost and time reduction through efficient services; simplification of procedures; improved office management; friendly attitudes of personnel; increase in service quality and speed and closer citizen-government engagement; ease of access; efficient service delivery; greater variety of service offerings; reduced corruption and higher revenues (Atkinson and Castro, 2008; Jaeger, 2003; Laudon and Laudon, 2009; Reffat, 2003). A widespread recognition of the benefits of implementing information and communication technologies (ICT) in government services has resulted into large-scale investments in ICT by the governments of a number of countries across the globe. Today, the use of e-government services is widespread in both developed and developing countries (United Nations, 2012). As people have become more internet-apprehension, citizens are reckon on superior criteria of e-services from government authorities. Governments around the world are propeled in boosting interaction with citizens, because of the low-priced and availability of ICT have remarked by researchers (Gauld et al., 2010; Irani et al., 2007). The usage of information and communication technologies is entailed to deliver a range of government services in a customized and interactive manner using optimum resource levels. E-government initiatives are being undertaken in public sectors in both developed and developing countries for the purposes of transparency, responsiveness and efficiency. E-government is considered to be an effective and efficient approach by governments to connect with users (Zhao et al., 2012). The higher level of transparency and user involvement is the mechanism to enhance the trust in government services. E-government projects have not been successful in many countries, although e-government services offer great advantages, especially developing countries are still affected by a lack of infrastructure, awareness, human resource capacity, technical skills, inexpensive technology and effective government regulation to utilize e-government's offerings (AlAwadhi and Morris, 2008; Alshehri et al., 2012; Carter and Weerakkody, 2008; Dwivedi and Irani, 2009; Gupta et al., 2008; Hwang, Li, Shen, & Chu, 2004; Irani et al., 2007; Rehman et al., 2012; UN, 2012; Verdegem and Verleye, 2009; Weerakkody et al., 2011).

Two distinct research approach can be identified based on analysing the existing literature on e-government. The first is viewing e-government from the supply side and the second from the demand side. The priority of e-government research arises to be on the supply side (Reddick, 2005). Supply side research has evaluated affairs in context of e-government development and delivery (Gauld et al., 2010; Heeks and Bailur, 2007; Reddick, 2005). Among the several variables affecting adoption of e-government, the quality of e-government services as perceived by the user can constitute one of the major determinants. The majority of the works related to ICT integration in e-government, however, study technology adoption (Davis, 1989; Davis et al., 1989; Venkatesh et al., 2003). In the literature, there are various

adoption theories and models which are proposed to explain the acceptance/adoption of e-government services. Most of them are combined with previous models or extended them with new factors based on supply side or demand side. Furthermore, e-government works have revealed that an overwhelmingly portion of the published studies have been fulfilled in the developed countries, such as the USA, the UK, Australia, New Zealand and Korean (Carter and Weerakkody, 2008; Gauld et al., 2010; Il et al., 2011; Schaupp et al., 2010; Wang and Shih, 2009). Even though earlier studies appraised largely on the supply side, the demand side affairs have begun to attain more notice. Some researchers have stated that e-government literature disregards the fact that citizens obliged to use these systems (Heeks and Bailur, 2007; Verdegem and Verleye, 2009). The results of studies have shown that many governments still face the problem of a low-level of adoption of e-government services by their citizens (Bèlanger and Carter, 2008; Carter and Bèlanger, 2005; Gupta et al., 2008; Heeks, 2008; Kumar et al., 2007, UN, 2012), which includes inadequacy of access to e-government services, trust, security and the digital divide (Harby et al., 2012; Schaupp et al., 2010; UN, 2012; Venkatesh et al., 2011). The models and theories that investigate the adoption and acceptance of information systems literature utilizes technology acceptance models (TAMs) and theories. These covers theory of reason action (TRA), the Technology Acceptance Model (TAM), the motivational model (MM), the model of PC utilization (MPCU), the diffusion of innovations, the theory of planned behaviour (TPB), Diffusion Theory (IDT), social cognitive theory (SCT) and the unified theory of acceptance and use of technology (UTAUT). Excessive e-government works have been utilized by technology adoption models (Ahmad et al., 2012; Alhujran and Chatfield, 2008; Carter and Weerakkody, 2008; Harby et al., 2012; Rehman et al., 2012; Schaupp et al., 2010; Venkatesh et al., 2011; Venkatesh et al., 2003; Venkatesh, 2011).

A range of determinants that ease of use, perceived risk, reliability, relative advantage, trust, image, facilitating conditions and cultural differences affect the adoption of e-government services, which has been distinguished and examined by researchers. More specific issues, such as gender differences, lack of services and security awareness, self-efficacy and computer anxiety and technology adoption have been assessed by some other studies (Alkhatabi et al., 2012; El-Haddadeh et al., 2012; Nysveen et al., 2005; Panagiotis et al., 2012; Rehman et al., 2012; Venkatesh et al., 2003). As previously mentioned, less research has been done on services adoption in developing countries, such as Turkey, from a citizen perspective in context of Turkey although the e-government was originated almost two decades ago.

Literature Review

The failure of several e-government projects owing to poor acceptance of electronic technologies from the citizen's perspective resulted in an increased attention to the problems in this area. The e-government implementation lessons of advanced nations (early adopters) can provide insightful lessons to developing nations, which are struggling to cope with the challenges and opportunities that modern technology has to offer. A variety of works have been carried out the aim of referring e-government endeavors between advanced and developing nations to investigate e-government adoption factors and barriers to dissemination (Chen et al., 2006; Lee et al., 2005). Important studies in the area of e-government service adoption include (Alomari et al., 2012; Chong, 2012; Shareef et al., 2011). Much of the studies refer to early adopters of e-government and developing nations consider e-government adoption aspects and obstacles to dispersion (Al-Shihi and McGrath, 2006; Chen et al., 2006; Lee et al., 2005). The adoption of e-government services in terms of range of services, frequency

and number of users can depend on the user's perception of the service experience and its benefits. Venkatesh et al. (2012) mention the need to integrate user perceived quality perspective in design of self-service technologies. Quality of service is a key determinant of the overall service experience, and the benefits of the service can be evaluated by the user post-experience. Poor service experience may result in non-completion of the service transaction by the user, resulting in a lack of awareness of the benefits and a higher likelihood of negative word-of-mouth advertising by the user. Quality of service has received considerable interest in the literature.

Service quality has been studied from government perspective and citizen/user perspective (Irani et al., 2012). Most of the studies in this area have addressed the adoption issues from government's perspective and not as much from the user's perspective (Al-Mamari et al., 2013; Lee et al., 2011). According to Kumar et al. (2007), adoption is "a simple decision of using, or not using, online services". Researchers have adopted various forms of TAM in order to investigate e-government adoption in different perspectives. A number of studies have investigated the adoption of e-government services in developed countries, for example, Australia, UK, Russia, USA, China, European Union, Hong Kong, New Zealand and Singapore (Shackleton, Fisher and Dawson, 2004; Tan et al., 2005), whereas relatively little has been undertaken in developing countries (Al-Shihi, 2005; Titah and Barki, 2006). Lebanon (Charbaji and Mikdashi, 2003); USA (Schaupp and Carter, 2005); Turkey (Akman et al., 2005); Oman (Al-Shihi, 2005); USA (Dimitrova and Chen, 2006); Australia (Titah and Barki, 2006); Netherlands (Horst et al., 2007); India (Sahu and Gupta, 2007); Kuwait (AlAwadhi & Morris, 2008); Romania (Colesca and Dobrica, 2008); Cambodia (Sang et al., 2009); Zambia (Bwalya, 2009); the state of Qatar (Al-Shafi and Weerakkody, 2009); Malaysia (Lean et al., 2009); Tanzania (Yonazi et al., 2010); United Arab Emirates (UAE) (Mouakket, 2010); Qatar (Al-Shafi & Weerakkody, 2010); Jordan (Al-Shibly and Tadros (2010); Malaysia (Suki and Ramayah, 2010); Jordan (AL-Soud and Nakata, 2010); Indonesia (Rokhman, 2011); Kingdom of Saudi Arabia (Alshehri, Drew, & AlGhamdi, 2013); Taiwan (Hsieh et al., 2013); Greece (Voutinioti, 2013); Jordan (Al-Soud et al., 2014) examined e-government adoption through technology adoption models is of a high interest.

Methodology

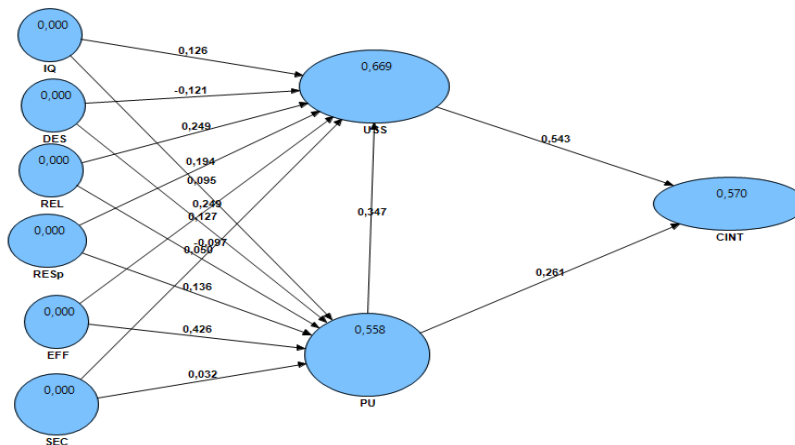
A cross-sectional research design is used for the study. Measurement for each variables included in the research model were developed and the questions associated with each variable was adapted from previous studies. The target respondents consisted of individuals who had used e-Government services in Turkey. Data were collected by using an online questionnaire. A survey questionnaire was developed to explore and understand the quality determinants of e-government services' adoption using Google docs. The survey was developed in Turkish language. The survey was translated into Turkish language by a language instructor to maintain consistency of words. The survey was pre-tested with 30 users of e-government services.

Measurement

A survey instrument was constructed by adapting measures from prior research to ensure the content validity of the scales. The measurement of Information quality (IQ) adapted from the scale developed by Ding et al., (2011), Doll and Torkzadeh (1988), Stephens (2004), Wan (2000),

Wang and Liao (2008), Wixom and Todd (2005), Design and functions (DES) Aladwani and Palvia (2002), Collier and Bienstock (2006), Liu et al. (2009), Parasuraman et al., (2005), Wangpipatwong et al. (2009), Wolfinbarger and Gilly (2003) Reliability (REL) Aladwani and Palvia (2002), Chang et al. (2005), Ding et al. (2011), Parasuraman et al. (2005), Wan (2000), Wangpipatwong et al. (2009), Wolfinbarger and Gilly (2003) Security and privacy protection (SEC) Adapted from Belanger and Carter (2005), Collier and Bienstock (2006), Janda et al. (2002), Parasuraman et al., (2005), Rehman et al., (2012) System responsiveness (RESP) Collier and Bienstock (2006) and Lee and Lin (2005) Efficiency adopted by Sharma et al., (2013) and Sohail and Shaikh (2008). Perceived usefulness (PU) Carter and Belanger (2005), Davis (1989), Gefen and Straub (2000) User satisfaction (USS), Lee and Lin (2005), Wang and Liao (2008), Yang et al. (2005) Continuance intention (CINT) Chong et al. (2012), Hsu and Chiu (2004) and Roca and Chiu (2006). Finally, the survey instrument used in this study consisted of a total of 50 items related to the nine constructs of the research model. The items were measured using a five-point Likert-type scale for all constructs.

Figure 1. Proposed research model



Sample and Data Collection

Since the targeted population for the study is individual citizen who has used e-government web portal previously, it was decided that an online data collection approach be used since the potential respondents would have had access to the internet. Data were collected over a 3-week period. A snowball sampling method was applied. A total of 263 surveys were collected from the participants, of which 242 were found to be usable in the data analysis.

The descriptive statistics of the sample showed that females account for 42 and males 58 percent of the e-government web portal users. About half of the respondents were between 20-30 years of age, the percent of 8 was in the age group below 18 years, 25 percent of respondents were between 31-40 years of age, 6 percent of respondents were between 41-50 years of age and 7 percent was in the age group 51 and + years. In this context, younger generation prefers to use e-government services compared to older age groups. In addition, majority respondents claimed that they use internet for daily (94 percent), followed by less often (6 percent). The majority of respondents were high school degree and represented 34%. followed by vocational school degree (29 percent), bachelor degree (19 percent), master degree (13 percent), Ph.D. degree (5 percent).

Statistical Analysis and Hypotheses Testing

The Research model utilized partial least squares (PLS) to understand the relations among the sets of observed variables using SmartPLS software 2.0 (M3) (Ringle, Wende, & Will, 2005) provides the software to conduct the analysis. A variance-based PLS approach is preferable to covariance-based methods, since PLS impose less strict restrictions on sample size and distribution (Chin et al., 2003). PLS is a SEM technique that has been widely used for theory testing, structural model and validation (Chin, 1998). In addition, PLS are an adequate method to resolve multicollinearity problems that frequently appear in multivariate regression analysis, since PLS transform predictor variables to an orthogonal component (Chin et al., 2003). Although the estimation of the measurement and the structural parameters occurs simultaneously, the application of a PLS model typically performs data analysis in accordance with a two-stage. The first step was to test the content, convergent, and discriminant validity of constructs using the measurement model, while the second step was to test the structural model and hypotheses.

Measurement Model

Assessment of convergent and discriminant validity determines the validation of the measurement model. Convergent validity of the scales is contingent on the fulfillment of three criteria (Fornell & Larcker, 1981; Hair et al., 1998): (1) all indicator loadings should exceed 0.65 (2) composite reliabilities should exceed 0.80; (3) the average variance extracted (AVE) for each construct should exceed 0.50. and (4) Cronbach alpha values should exceed the cut-off value of .70. As Table 1 shows, all the indicator loadings are above the recommended threshold, the CR values range from 0.92 to 0.97, and the AVE ranges from 0.59 to 0.92. Indicators clearly exceeds the minimum recommended level of 0.70 for Cronbach's alpha (Nunnally and Bernstein, 1994), respectively. According to the suggested four cut-off points, which are excellent (0.90 and above), high (0.70-0.90), high moderate (0.50-0.70), and low (0.50 and below), by Hinton, Brownlow, McMurray, and Cozens (2004), out of 9 constructs in this research model, 8 possess excellent reliability and the remaining 1 possess high reliability. The high Cronbach's Alpha values indicate that all constructs are internally consistent; that is to say, items belonging to same construct are, in fact, measuring the same content. To evaluate discriminant validity, Fornell and Larcker (1981) suggested that the value of CR for each construct must exceed 0.70 while the value of the AVE must exceed 0.50 for the convergent validity to be assured. The CR and AVE values for the constructs included in the study model are all above acceptable levels.

Table 1: Descriptive statistics and convergent and discriminant validity.

Construct	Range of loadings	CR ^a	AVE ^b	A ^c	Correlation between constructs ^d								
					CINT	DES	EFF	IQ	PU	REL	RESp	SEC	USS
CINT	0,91-0,95	0,96	0,87	0,93	1								
DES	0,72-0,81	0,92	0,59	0,90	0,64	1							
EFF	0,92-0,94	0,97	0,87	0,95	0,69	0,70	1						
IQ	0,81-0,88	0,92	0,73	0,88	0,58	0,70	0,49	1					
PU	0,88-0,93	0,95	0,81	0,92	0,70	0,68	0,74	0,55	1				
REL	0,78-0,88	0,95	0,70	0,93	0,71	0,84	0,71	0,73	0,68	1			
RESp	0,81-0,90	0,96	0,74	0,95	0,63	0,76	0,78	0,61	0,69	0,73	1		
SEC	0,77-0,91	0,97	0,76	0,96	0,64	0,72	0,67	0,72	0,63	0,76	0,77	1	
USS	0,95-0,96	0,97	0,92	0,96	0,76	0,66	0,75	0,59	0,77	0,72	0,72	0,63	1

^aComposite reliability (CR)=(square of the summation of the factor loadings)/((square of the summation of the factor loadings)+(square of the summation of the error variances)).

^bAverage variance extracted (AVE)=(summation of the square of the factor loadings)/((summation of the square of the factor loadings)+(summation of the error variances)).

^cCronbach's alpha.

^dThe square roots of the constructs' AVE values are shown in the diagonal line (in bold); non-diagonal elements are latent variable correlations.

Structural Model

Prior to the hypotheses testing, the quality of the structural model assessed based on cross validation (CV)-communality and (CV)-redundancy indices. The mean of the CV-communality indices confirms the global quality of the structural model if the indices are positive for all the blocks, taking into account the measurement model as a whole. In addition, the quality of each structural equation evaluated by the CV-redundancy index, which offers a metric. This index should be positive for all endogenous constructs (Tenenhaus et al., 2008). For this study, the model demonstrates adequate predictive validity and fit, since all the latent variables have positive values for cross validation (CV)-redundancy and (CV)-communality indexes (Table 2).

After analyzing the quality of the structural equation, the next step is to test the relations between all constructs. In addition to PLS Algorithm, the bootstrapping procedure was used and 242 cases were selected, 5000 samples, and the no sign changes option to evaluate the significance of the path coefficients (Hair et al., 2012). Consistent with Chin (1998), bootstrapping (5000 subsamples) generates standard errors and t-values. The results of the structural model analysis, showing the path coefficients along with their significance levels. Table 3 shows the decomposition of effects. The results of the statistical model offer support for H2, H8, H9, H10, H11, H12, H14 and H15, and fail to corroborate H1 H3, H4, H5, H6, H7 and H13.

Contrary to expectations, nevertheless, results fail to confirm that design and functions has a direct relationship with the perceived usefulness, as the effect is statistically non-significant (path coefficient = 0.12; t value=1.13; p<0.05). The results thus lead to the rejection of H1. H2 predicts a positive impact from efficiency on perceived usefulness, which the analysis confirms. Diamantopoulos and Siguaw (2000) classify path coefficients that are below 0.30 as (causing) moderate (effects), from 0.30 to 0.60 as strong, and above 0.60 as very strong. Therefore, efficiency demonstrate a strong, positive, significant effect on perceived usefulness (path coefficient = 0.45, t value=5.19 p < 0.001.). The more a website develops efficient services, the better its perceived usefulness.

Results also fail to yield empirical evidence for the relationships in H3 and H4, due to the non-significant t values for the parameters (path coefficients = 0.11; t value=1.18 and 0.10; t value=0.85, p<0.05, respectively). In conclusion, information quality do not have a relationship with perceived usefulness, and either reliability. Similar results emerge for responsiveness and security, which also have no positive, significant effect on perceived usefulness (path coefficient = 0.11, t value= 1.10; 0.03 t value=0.31 p < 0.05). The results thus lead to the rejection of H5 and H6. Nevertheless, results fail to confirm that design has an user satisfaction, as the effect is statistically non-significant (path coefficient = -0.15; t value=1.58; p<0.05). The results thus lead to the rejection of H7.

On the other hand, H8, H9, H10, H11 and H12 obtains empirical support from the data. Therefore, the efficiency, information quality, perceived usefulness, reliability and responsiveness of a website toward user satisfaction (path coefficient = 0.26, t value=2.17, p <0.01), (path coefficient = 0.13, t value=2.02 p <0.01), (path coefficient =0.37, t value=4.36 p<0.001), (path coefficient =0.27, t value=2.76 p<0.001) and (path coefficient =0.19, t value=1.89 p<0.01). Results also fail to yield empirical evidence for the relationship in H13, due to the non-significant t values for the parameters (path coefficients = -0.11; t value=1.19). In conclusion, security do not have a relationship with user satisfaction.

Finally, results also confirm the effect of user satisfaction on continuance intention. Therefore, efficiency demonstrate a strong, positive, significant effect on perceived usefulness H13 (path coefficient = 0.55, t value=6.94 p < 0.001.). The more a person satisfy, the better its intention to continue. H14 obtains empirical support from the data. Therefore, perceived usefulness demonstrate a strong, positive, significant effect on continuance intention (path coefficient = 0.28, t value=3.8, p <0.001),

Thus, the explanatory power of information quality, design and functions, reliability, responsiveness, efficiency and security variables together explained 62% of the variance in perceived usefulness, 71% of the variance in user satisfaction. All eight variables together explained 61% of the variance in continuance intention.

Table 2 Quality of structural equation.

	CV-communality	CV-redundancy
CINT	0,87	0,52
DES	0,59	0,59
EFF	0,87	0,87
IQ	0,73	0,73
PU	0,81	0,50
REL	0,70	0,70
RESp	0,74	0,74
SEC	0,76	0,76
USS	0,92	0,65

Table 3. Results of hypothesis testing.

Hypotheses and path	β path coef.	t-value ^a	R ²
H1 DES -> PU	0,12	1,13	0,62
H2 EFF -> PU	0,45	5,19***	
H3 IQ -> PU	0,11	1,28	
H4 REL -> PU	0,10	0,85	
H5 RESp -> PU	0,11	1,10	
H6 SEC -> PU	0,03	0,31	
H7 DES -> USS	-0,15	1,58	0,71
H8 EFF -> USS	0,26	2,17**	
H9 IQ -> USS	0,13	2,02**	
H10 PU -> USS	0,37	4,36***	
H11 REL -> USS	0,27	2,76***	
H12 RESp -> USS	0,19	1,89*	
H13 SEC -> USS	-0,11	1,19	
H14 USS -> CINT	0,55	6,94***	0,61
H15 PU -> CINT	0,28	3,38***	

^a t-values for two-tailed test:

* 1.65 (sig. level 10%).

** 1.96 (sig. level=5%).
 *** t-value 2.58 (sig. level = 1%) (Hair et al., 2011).
 Notes:***p<0.01, **p<0.05, *p<0.1 (two-sided).

Regarding model quality, Wetzels et al. (2009) provide a global fit (GoF) measure for PLS path modeling and derive a GoF measure with effect sizes for R² by substituting the minimum average AVE of 0.50. The GoF measures have been suggested as baseline values for validating the PLS model globally (the cut value of GoFsmall=0.1, GoFmedium=0.25, and GoFlarge=0.36) (Tenenhaus et al., 2005; Wetzels et al., 2009). The research model obtained a GoF value of 0.709, which is greater than the cut-off value of 0.36 and is considered an adequate GoF. These results demonstrate this model performs well (see Table 4).

Table 4. Structural Model.

Fit measures	Endogenous construct	Final Model
R ²	Perceived usefulness	0.62
	User satisfaction	0.71
	Continuance intention	0.61
GoF		0,709

Note. GoF = $\sqrt{\text{Average Commnality} \times \text{Average R}^2}$

Conclusion, Limitations and Future Research

In this study, responsiveness, reliability, security, design, information quality and efficiency were statistically significant predictors of adoption in regression model. Reliability has a positive and significant effect on willingness to use e-government services in this study. This result is consistent with the study (Liao and Cheung, 2008), which shows that perceived reliability is a positive determinant of consumer satisfaction in Internet banking. The services offered by Internet banking have many similarities with the e-government services, particularly in terms of flow of personal and sensitive data. The reliability of the service has a clear effect on the acceptance of quality of the e-government services in Turkey. Reliability implies the degree of readiness of the Web site for businesses. Higher reliability means time reduction, which includes enhanced speed of downloading and updating information and a lower probability of service failure. Furthermore, higher reliability can result in higher customer satisfaction. A study conducted by Griffith and Krampf (1998) have also found responsiveness as a key indicator of service quality in online retailing users. Following responsiveness, "reliability" is the most important construct affecting the acceptance of quality of the e-government services in Turkey. Reliability implies that the Web sites are available for business; this includes quick uploading of the right Web site contents and consistent execution of intended functionality by the Web page. The findings of the present study are in line with a study conducted done by Wolfinbarger and Gilly (2003), who found reliability to be a strong predictor of customer satisfaction and quality and the second strongest predictor of loyalty/ intentions to repurchase through a Web site. Reliability has also been observed as the most important factor in electronic service quality (Palmer et al., 2000). The third important construct was "security", which involves saving users from the risk of fraud and financial loss. The lower importance for security compared to reliability and responsiveness may be ascribed to the lower financial risk associated with government transactions, timely transaction completion and cancellation reports and higher level of confidence of users in the systems offering these services. The fourth construct deemed important in the evaluation of the quality of the e-government services in Turkey is "efficiency". Efficiency in e-government services is the simplicity and organization of the Web site, which, in turn, attracts more users toward the use of e-government portals. Ease of service quality is also an important aspect of the efficiency. This result is consistent with the study (Liao and Cheung, 2008), which shows that perceived reliability is a positive determinant of consumer satisfaction in Internet banking. One of the vital predictors of the willingness to use e-government services is security is Turkey. This finding is consistent with the studies of Santos (2003) and Liao and Cheung (2008) on the service quality modeling of e-services. Security measures protect the e-government Web site users from the deception and risk of loss, and hence, security is considered one of the important predictors of the use of e-government services. More resources should be allocated to secure e-government Web site.

Efficiency is another important predictor of the use of e-government services in Turkey. It has a positive relationship with the use of e-government services. This finding is consistent with the study (Santos, 2003), which shows that the efficiency is an incubative dimension of e-commerce. In e-government services, it is commonly expected that efforts in the use of Web site are minimum and, hence, can attract more users. Responsiveness is also positively associated with the use of e-government services in Turkey. This finding is similar to the study (Liao and Cheung, 2008), which also asserts that responsiveness is a key determinant in the customer satisfaction of Internet banking. Internet service largely depends on the satisfaction of users. In case of e-government services too, the satisfaction resulting from the use of e-government services can depend on the responsiveness, which can be improved by reducing the time lag in the help provided to users by service providers.

This study is of paramount importance to managers of the e-government portals in Turkey and will help in understanding and predicting the common perception of end users. Although it is not advisable to generalize results of this study to the whole of Turkey owing to the small sample size and limited geographical area covered by the study, the study can prove useful to decision-makers in highlighting potential areas where they need to focus for enhancing adoption of e-government services. The improvement in adoption of e-government portals has become extremely important considering the high priority assigned by the government to achieve better economic and social returns on the significant investments in the development e-government technology infrastructure over the past fifteen years. Further research can be conducted using cluster sampling and expanding the geographical scope of the study to all major cities of Turkey.

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